

ACCOUNT NUMBER	DESCRIPTION	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 PROJECTED	2014 BUDGET	% INCREASE OVER 2013	2015 OUTLOOK	2016 OUTLOOK	2017 OUTLOOK	2018 OUTLOOK	Long-Term Outlook Notes & Comments
01-301-100	Real Estate Taxes	\$1,760,486	\$2,053,403	\$2,051,381	\$2,036,849	\$2,307,391	\$2,250,000	\$2,265,715		\$2,265,000	\$2,265,000	\$2,265,000	\$2,265,000	Flat
01-301-101	Real Estate Taxes Pr Yr	\$13,630	\$14,134	\$18,708	\$13,005	\$15,000	\$17,505	\$15,000		\$15,000	\$15,000	\$15,000	\$15,000	
01-301-400	Real Estate-Tax Claim	\$64,564	\$80,959	\$105,789	\$96,035	\$110,000	\$130,000	\$130,000		\$110,000	\$110,000	\$110,000	\$110,000	
01-310-100	Per Capita Taxes	\$62,804	\$61,629	\$61,932	\$60,955	\$63,000	\$61,000	\$63,000		\$63,000	\$63,000	\$63,000	\$63,000	
01-310-101	Per Capita Taxes Pr Yr	\$8,402	\$8,917	\$10,064	\$8,730	\$9,090	\$8,000	\$9,181		\$9,273	\$9,365	\$9,459	\$9,554	1%
01-310-200	Real Estate Transfer Taxes	\$364,713	\$507,924	\$298,519	\$253,189	\$240,000	\$380,000	\$250,000		\$250,000	\$250,000	\$250,000	\$250,000	
01-310-300	Earned Income Taxes	\$3,302,419	\$3,168,652	\$3,266,915	\$3,021,920	\$3,055,000	\$3,200,000	\$3,232,000		\$3,264,320	\$3,296,963	\$3,329,933	\$3,363,232	1%
01-310-410	Local Services Tax	\$228,893	\$217,590	\$235,900	\$239,187	\$236,000	\$240,000	\$241,200		\$242,406	\$243,618	\$244,836	\$246,060	0.5% (25 new jobs/5,000 total)
01-310-411	Local Services Tax Pr Yr	\$76,619	\$81,875	\$75,799	\$75,763	\$75,000	\$73,557	\$75,000		\$75,000	\$75,000	\$75,000	\$75,000	
01-310-800	Business Privilege Taxes	\$319,783	\$368,771	\$390,921	\$502,868	\$450,000	\$415,000	\$420,188		\$425,440	\$430,758	\$436,142	\$441,594	1.25%
01-310-801	Business Privilege Taxes-Pr Yr	\$26,096	\$94,077	\$17,596	\$20,937	\$25,000	\$17,500	\$17,500		\$15,000	\$15,000	\$15,000	\$15,000	
01-319-100	Penalties/Interest-Taxes	\$3,450	\$4,110	\$4,239	\$3,404	\$3,000	\$3,200	\$3,000		\$3,000	\$3,000	\$3,000	\$3,000	
01-319-101	Penalties/Interest-Taxes Pr Yr	\$1,944	\$1,957	\$2,421	\$1,860	\$2,000	\$2,280	\$2,000		\$2,000	\$2,000	\$2,000	\$2,000	
		\$6,233,803	\$6,663,999	\$6,540,183	\$6,334,701	\$6,590,481	\$6,798,042	\$6,723,783	2.0%	\$6,739,439	\$6,778,705	\$6,818,370	\$6,858,440	
01-321-100	Business Priv Licenses	\$3,795	\$3,730	\$3,275	\$3,210	\$3,350	\$3,100	\$3,400		\$3,450	\$3,500	\$3,550	\$4,000	
01-321-600	Plumbing Licenses	\$5,390	\$4,945	\$3,140	\$4,010	\$4,000	\$4,000	\$4,000		\$4,000	\$4,000	\$4,000	\$4,000	
01-321-610	Soliciting Permits	\$1,400	\$1,250	\$850	\$550	\$1,000	\$1,150	\$1,000		\$1,000	\$1,000	\$1,000	\$1,000	
01-321-800	Cable TV Franchise	\$274,754	\$293,827	\$387,195	\$346,889	\$340,000	\$371,000	\$370,000		\$370,000	\$370,000	\$370,000	\$370,000	
01-321-850	Tower Franchise Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-321-910	Road Occupancy Permits	\$9,400	\$14,268	\$15,250	\$8,100	\$10,000	\$12,500	\$10,000		\$10,000	\$10,000	\$10,000	\$10,000	
		\$294,739	\$318,020	\$409,710	\$362,759	\$358,350	\$391,750	\$388,400	8.4%	\$388,450	\$388,500	\$388,550	\$389,000	
01-331-110	Veh Code-State Fines	\$37,674	\$37,948	\$41,547	\$42,277	\$41,000	\$34,000	\$40,000		\$41,500	\$41,500	\$42,000	\$42,000	
01-331-120	District Justice Fines	\$139,598	\$131,292	\$84,897	\$89,846	\$85,000	\$90,000	\$90,000		\$95,000	\$95,000	\$95,000	\$95,000	
01-331-130	Police Dept Fines	\$2,065	\$480	\$400	\$1,485	\$640	\$650	\$650		\$670	\$690	\$710	\$732	3% increase
01-331-140	False Alarm Fees	\$300	\$250	\$800	\$0	\$1,000	\$0	\$1,000		\$1,000	\$1,000	\$1,000	\$1,000	
		\$179,637	\$169,971	\$127,643	\$133,608	\$127,640	\$124,650	\$131,650	3.1%	\$138,170	\$138,190	\$138,710	\$138,732	
01-340-010	Interest	\$37,496	\$43,688	\$52,592	\$18,266	\$18,000	\$14,000	\$18,000	0.0%	\$18,000	\$18,000	\$18,000	\$18,000	
01-342-400	Rental Income		\$25,384	\$18,850	\$22,829	\$23,484	\$23,450	\$24,188		\$24,914	\$25,661	\$26,431	\$27,224	Rental Income Tower
01-351-021	DCED Grants	\$20,000	\$0	\$0	\$266	\$0	\$0	\$36,000		\$0	\$0	\$0	\$0	Early Intervention Program (EIP) Grant
01-351-024	Police Equip Grant	\$60,000	\$57,000	\$70,000	\$70,000	\$70,000	\$92,500	\$85,000		\$70,000	\$70,000	\$70,000	\$70,000	
01-351-026	FEMA Reimb	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-351-028	Police Vest Grant	\$6,565	\$2,927	\$2,100	\$434	\$2,700	\$434	\$5,000		\$5,000	\$2,700	\$2,700	\$2,700	
01-351-090	CDBG Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-351-130	Edward Byrne JAG Grant	\$13,818	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	K9
01-354-040	State Grant - Sewage Enfocmnt	\$1,812	\$0	\$1,459	\$1,597	\$2,000	\$1,000	\$2,000		\$2,000	\$2,000	\$2,000	\$2,000	
01-354-100	PENN Prime Grant	\$815	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-354-300	Tree Vitalize Grant	\$0	\$0	\$12,460	\$2,540	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
		\$103,010	\$85,310	\$104,869	\$97,666	\$98,184	\$117,384	\$152,188	55.0%	\$101,914	\$100,361	\$101,131	\$101,924	

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01-355-010	Public Utility Realty Tax	\$9,741	\$10,639	\$10,852	\$10,885	\$11,000	\$9,841	\$10,000		\$10,000	\$10,000	\$11,000	\$11,000	
01-355-040	County State Aid	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-355-080	Alcoholic Beverage Tax	\$5,625	\$5,625	\$6,525	\$5,925	\$6,525	\$5,325	\$6,000		\$6,525	\$6,525	\$6,525	\$6,525	
01-355-090	State 904 Grant - Recycling	\$113,486	\$113,465	\$130,849	\$83,897	\$90,000	\$90,000	\$90,000		\$95,000	\$95,000	\$100,000	\$100,000	
01-355-095	State 902 Grant - Recycling	\$0	\$148,250	\$16,600	\$83,299	\$0	\$0	\$91,240		\$0	\$0	\$0	\$0	DEP Grant
01-355-120	Foreign Casualty Insurance Tax	\$322,185	\$339,658	\$582,029	\$364,763	\$365,000	\$392,320	\$385,000		\$385,000	\$385,000	\$385,000	\$385,000	
01-355-130	Foreign Fire Insurance Tax	\$151,561	\$170,592	\$289,127	\$162,867	\$170,000	\$182,453	\$180,000		\$180,000	\$180,000	\$180,000	\$180,000	
01-359-000	Indust Dev Auth ILO	\$1,176	\$1,499	\$866	\$2,093	\$1,500	\$2,000	\$1,500		\$1,500	\$1,500	\$1,500	\$1,500	
		\$603,775	\$789,728	\$1,036,848	\$713,730	\$644,025	\$681,939	\$763,740	18.6%	\$678,025	\$678,025	\$684,025	\$684,025	
01-361-240	Liquor License Transfers	\$0	\$0	\$0	\$0	\$0	\$1,000	\$0		\$0	\$0	\$0	\$0	
01-361-300	Subdivision Fees	\$110,696	\$53,074	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-361-330	Zoning Permit Fees	\$18,550	\$18,550	\$30,950	\$13,200	\$14,000	\$6,000	\$8,000		\$10,000	\$10,000	\$10,000	\$10,000	
01-361-350	UCC Appeals	\$0	\$0	\$0	\$0	\$1,000	\$0	\$1,000		\$1,000	\$1,000	\$1,000	\$1,000	
01-361-400	Fire System Plan Reviews	\$32,922	\$10,075	\$10,856	\$3,155	\$8,000	\$5,000	\$6,000		\$6,000	\$6,000	\$6,000	\$6,000	
01-361-420	Fitness Certificate/Fire	\$4,600	\$2,900	\$1,400	\$2,300	\$3,000	\$2,700	\$3,000		\$3,000	\$3,000	\$3,000	\$3,000	
01-361-500	Sale of Publications	\$584	\$872	\$373	\$1,185	\$1,000	\$100	\$1,000		\$1,000	\$1,000	\$1,000	\$1,000	
01-362-110	Police Report Copies	\$8,546	\$7,677	\$8,335	\$8,307	\$7,500	\$8,500	\$8,000		\$7,500	\$7,500	\$7,500	\$7,500	
01-362-140	Anti Drug PCCD Grant/DARE	\$9,173	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	D.A.R.E. (State cut funding)
01-362-150	Police Service - St Lawrence	\$117,694	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-362-160	K-9 Usage fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-362-180	Dare Contributions	\$0	\$0	\$1,550	\$1,500	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-362-190	Fire Police Contributions	\$3,050	\$5,100	\$2,200	\$2,063	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-362-210	Fire Reports	\$55	\$0	\$15	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-362-212	Alarm Permit Fees	\$1,055	\$300	\$1,115	\$240	\$500	\$550	\$600		\$500	\$500	\$500	\$500	
01-362-213	Special Event Permit Fees						\$150	\$150		\$150	\$150	\$150	\$150	prior to 2014 included in 01-367-200 Special Event Fees
01-362-215	Burning Permits	\$2,935	\$2,465	\$3,060	\$2,960	\$3,000	\$3,400	\$3,000		\$3,000	\$3,000	\$3,000	\$3,000	
01-362-220	Blasting/Tank/Fireworks Permits	\$1,100	\$2,000	\$2,750	\$2,900	\$2,750	\$2,350	\$2,750		\$2,750	\$2,750	\$2,750	\$2,750	
01-362-410	Building Permits	\$117,154	\$107,241	\$77,625	\$61,446	\$70,000	\$70,000	\$70,000		\$70,000	\$70,000	\$70,000	\$70,000	Flat
01-362-412	Permit Issuance Fee	\$2,622	\$2,364	\$2,675	\$2,407	\$2,601	\$2,500	\$2,500		\$2,500	\$2,500	\$2,500	\$2,500	Flat
01-362-415	Labor & Industry Fee	\$297	\$196	\$28	\$529	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-362-420	Occupancy Permits	\$7,600	\$5,350	\$5,950	\$4,350	\$4,500	\$5,150	\$4,590		\$4,590	\$4,590	\$4,590	\$4,590	Flat
01-362-430	Plumbing Permits	\$78,482	\$170,030	\$52,085	\$47,078	\$40,000	\$50,000	\$41,600		\$41,600	\$41,600	\$41,600	\$41,600	Flat
01-362-440	On Lot Sewage Permits	\$4,744	\$3,345	\$1,884	\$5,698	\$3,500	\$3,500	\$3,500		\$3,500	\$3,500	\$3,500	\$3,500	
01-362-500	Subdivision Inspections	\$205,777	\$115,397	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-362-510	Engineering Review & Insp.			\$94,685	\$88,226	\$150,000	\$50,000	\$75,000		\$75,000	\$75,000	\$75,000	\$75,000	See 01-408-315
01-363-500	Contracted Highway Work	\$0	\$35,622	\$459	\$2,780	\$0	\$4,682	\$0		\$0	\$0	\$0	\$0	
01-363-501	Contracted Snow Removal	\$0	\$558	\$544	\$518	\$500	\$0	\$500		\$500	\$500	\$500	\$500	
01-363-505	Contracted Mowing - PennDOT	\$4,575	\$2,288	\$5,042	\$2,521	\$5,200	\$8,080	\$5,559		\$5,559	\$5,725	\$5,725	\$5,725	3 yr Contract - 3%/contract
01-363-510	Contracted Snow Rem-PennDOT	\$22,113	\$22,666	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-363-515	Mulch by Scoop	\$650	\$330	\$340	\$6,827	\$4,000	\$7,200	\$500		\$500	\$500	\$500	\$500	
01-363-520	Sale of Mulch	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-364-300	Solid Waste Collection	\$157,877	\$151,581	\$153,895	\$152,717	\$155,000	\$155,000	\$155,000		\$155,000	\$155,000	\$155,000	\$155,000	
01-364-500	Sale of Recycling Material	\$22,357	\$13,980	\$15,234	\$35,355	\$30,000	\$26,120	\$30,000		\$25,000	\$25,000	\$25,000	\$25,000	
01-364-600	Landfill Host Fees	\$464,000	\$701,969	\$525,000	\$500,000	\$550,000	\$500,000	\$550,000		\$550,000	\$550,000	\$550,000	\$550,000	
01-364-900	Brush/Grass Recycling	\$9,699	\$5,547	\$17,487	\$16,166	\$15,000	\$9,500	\$12,000		\$15,000	\$15,000	\$15,000	\$15,000	St Lawrence



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01-400-113	WAGES - SUPERVISORS	\$10,890	\$14,470	\$13,318	\$15,528	\$13,500	\$15,500	\$15,500		\$13,500	\$13,500	\$13,500	\$13,500	
01-400-161	FICA / MEDICARE			\$1,019	\$1,195	\$1,033	\$1,186	\$1,186		\$1,033	\$1,033	\$1,033	\$1,033	
01-400-301	GENERAL EXPENSE - SUPER	\$666	\$2,323	\$1,584	\$1,395	\$1,500	\$1,400	\$1,500		\$1,750	\$1,750	\$2,000	\$2,000	
	TOTAL GENERAL GOVMT	\$11,556	\$16,793	\$15,920	\$18,118	\$16,033	\$18,086	\$18,186	13.4%	\$16,283	\$16,283	\$16,533	\$16,533	
01-401-140	WAGES - ADMIN. STAFF	\$120,894	\$126,059	\$131,881	\$129,272	\$133,640	\$125,000	\$136,313		\$139,039	\$141,820	\$144,656	\$147,550	2%
01-401-155	UNION HEALTH & WELFARE			\$18,378	\$19,189	\$20,895	\$20,104	\$21,109		\$22,165	\$23,273	\$24,437	\$25,658	5% Contractual
01-401-157	HEALTH & HOSPITAL INSURANCE			\$16,562	\$16,589	\$17,378	\$17,321	\$17,990		\$19,069	\$20,214	\$21,427	\$22,712	6%
01-401-158	LIFE INSURANCE			\$202	\$244	\$252	\$245	\$225		\$225	\$225	\$230	\$234	8% Decrease 2014, 2% 2017-2018
01-401-159	LT DISABILITY INSURANCE			\$107	\$131	\$135	\$131	\$132		\$132	\$132	\$135	\$137	2% 2017-2018
01-401-161	FICA/MEDICARE			\$10,110	\$9,913	\$10,223	\$9,563	\$10,428		\$10,636	\$10,849	\$11,066	\$11,288	2%
01-401-162	UNEMPLOYMENT COMP			\$182	\$414	\$976	\$990	\$1,132		\$1,132	\$1,132	\$1,132	\$1,132	
01-401-164	NON-UNIFORMED PENSION			\$15,160	\$13,259	\$14,055	\$14,024	\$15,425		\$16,351	\$17,332	\$18,371	\$19,474	6%
01-401-165	UNION PENSION			\$5,987	\$6,143	\$6,133	\$6,156	\$6,156		\$6,310	\$6,468	\$6,629	\$6,795	2.5% 2015-2017
01-401-167	WORKER'S COMP INS			\$247	\$311	\$320	\$351	\$421		\$434	\$447	\$460	\$474	3%
01-401-210	OFFICE SUPPLIES - ADMIN.	\$1,956	\$1,881	\$1,270	\$1,415	\$1,500	\$1,500	\$1,500		\$1,500	\$1,500	\$1,500	\$1,500	
01-401-301	GENERAL EXPENSE - ADMIN.	\$16,145	\$22,564	\$14,779	\$26,643	\$15,000	\$13,650	\$15,000		\$15,150	\$15,302	\$15,455	\$15,609	incl annual codification 2012 incl insurance claim costs
01-401-302	TRAINING - ADMIN.	\$1,243	\$1,670	\$1,145	\$975	\$1,200	\$1,000	\$1,200		\$1,200	\$1,200	\$1,200	\$1,200	
01-401-320	COMMUNICATIONS - ADMIN.	\$10,096	\$8,696	\$8,372	\$8,945	\$8,500	\$8,000	\$8,500		\$8,500	\$8,500	\$8,500	\$8,500	
01-401-340	ADVERTISING/PRINTING	\$10,275	\$8,941	\$7,058	\$6,611	\$7,500	\$6,500	\$7,500		\$7,500	\$7,500	\$7,500	\$7,500	
01-401-384	EQUIPMENT RENTAL - ADM.	\$390	\$390	\$390	\$504	\$300	\$300	\$300		\$300	\$300	\$300	\$300	
01-401-420	DUES/SUBSCRIPTIONS/PUBL	\$3,947	\$3,935	\$3,979	\$5,398	\$5,400	\$5,912	\$5,500		\$5,500	\$5,750	\$5,750	\$5,750	BEP & Chamber memberships added
01-401-430	PROPERTY TAXES	\$2,893	\$1,539	\$367	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-401-700	CAPITAL PURCHASE - EX COMMONS FUNDS	\$17,206	\$15,368	\$7,605	\$215	\$0	\$45,627	\$0		\$0	\$0	\$0	\$0	Exeter Commons
	TOTAL ADMINISTRATION	\$185,045	\$191,044	\$243,781	\$246,171	\$243,408	\$276,374	\$248,831	2.2%	\$255,143	\$261,943	\$268,748	\$275,813	
01-402-311	AUDITING SERVICES - GEN	\$11,715	\$12,818	\$12,095	\$11,250	\$12,000	\$12,000	\$12,350		\$12,700	\$13,050	\$13,450	\$13,700	incl tax coll
01-402-316	CONSULTING SERVICES	\$7,000	\$14,960	\$13,000	\$875	\$3,000	\$19,832	\$46,680		\$5,500	\$3,000	\$16,000	\$3,000	Arbitrage Calculation, Continuing Disclosure, Actuary, PEL Study
01-402-317	BANK CHARGES - GENERAL	\$140	\$94	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
	TOTAL FINANCE ADMN	\$18,855	\$27,872	\$25,095	\$12,125	\$15,000	\$31,832	\$59,030	293.5%	\$18,200	\$16,050	\$29,450	\$16,700	
01-403-114	WAGES - TAX COLLECTOR	\$16,415	\$16,356	\$20,825	\$19,416	\$20,000	\$20,000	\$20,000		\$20,000	\$20,000	\$20,000	\$20,000	
01-403-161	FICA / MEDICARE			\$1,593	\$1,485	\$1,530	\$1,530	\$1,530		\$1,530	\$1,530	\$1,530	\$1,530	
01-403-210	SUPPLIES - TAX COLLECTOR	\$9,428	\$7,077	\$7,222	\$4,147	\$7,300	\$10,211	\$7,300		\$7,300	\$7,300	\$7,300	\$7,300	
01-403-315	EARNED INCOME TAX EXPENSE		\$1,849	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-403-316	BUSINESS PRIVILEGE TAX	\$8,647	\$11,571	\$10,213	\$13,095	\$11,900	\$10,700	\$10,875		\$11,900	\$11,900	\$11,900	\$11,900	Berks EIT 2.5%
01-403-318	LOCAL SERVICES TAX COLLEC	\$7,639	\$7,705	\$7,792	\$7,094	\$8,007	\$7,825	\$7,875		\$8,033	\$8,193	\$8,357	\$8,524	2% Berks EIT 2.5%
01-403-353	BONDING - TAX COLLECTOR	\$672	\$718	\$718	\$718	\$750	\$718	\$750		\$800	\$800	\$850	\$850	
	TOTAL TAX COLLECTION	\$42,801	\$45,277	\$48,363	\$45,955	\$49,487	\$50,984	\$48,330	-2.3%	\$49,563	\$49,723	\$49,937	\$50,104	
01-404-314	LEGAL SERVICES - GENERAL	\$147,295	\$80,378	\$45,015	\$39,372	\$50,000	\$48,000	\$51,500	3.0%	\$45,000	\$46,350	\$46,350	\$46,350	2013 PD Contract Negotiations
01-406-320	COMMUNITY MAP PUBLICATION	\$0	\$8,833	\$0	\$0	\$12,000	\$0	\$12,000		\$0	\$12,000	\$0	\$0	see 01-367-150
01-407-200	DP SUPPLIES - ADMIN.	\$1,045	\$631	\$739	\$344	\$800	\$500	\$500		\$800	\$800	\$800	\$800	
01-407-316	DP TECH SUPPORT - ADMIN.	\$3,466	\$3,674	\$4,042	\$4,266	\$4,394	\$4,488	\$4,526		\$4,662	\$4,802	\$4,946	\$5,094	3%
01-407-374	DP EQUIP MAINT - ADMIN.	\$680	\$1,601	\$1,065	\$973	\$1,200	\$1,000	\$1,200		\$1,200	\$1,200	\$1,200	\$1,200	
01-407-740	DP CAPITAL PURCH. - ADMIN.	\$6,821	\$487	\$273	\$460	\$500	\$500	\$500		\$500	\$500	\$500	\$500	Computer replacement schedule
	TOTAL DATA PROCESSING	\$12,012	\$6,391	\$6,119	\$6,043	\$6,894	\$6,488	\$6,726	-2.4%	\$7,162	\$7,302	\$7,446	\$7,594	

ACCOUNT NUMBER	DESCRIPTION	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 PROJECTED	2014 BUDGET	% INCREASE OVER 2013	2015 OUTLOOK	2016 OUTLOOK	2017 OUTLOOK	2018 OUTLOOK	Long-Term Outlook Notes & Comments
01-408-140	WAGES - CLERICAL/ENG	\$58,119	\$59,004	\$58,659	\$59,127	\$60,000	\$59,200	\$59,555		\$60,151	\$61,053	\$61,969	\$63,208	
01-408-155	UNION HEALTH & WELFARE			\$17,643	\$18,431	\$20,160	\$19,320	\$20,286		\$21,300	\$22,365	\$23,484	\$24,658	5%
01-408-161	FICA / MEDICARE			\$4,488	\$4,523	\$4,590	\$4,529	\$4,556		\$4,602	\$4,671	\$4,741	\$4,835	
01-408-162	UNEMPLOYMENT COMP INS			\$96	\$216	\$510	\$510	\$602		\$602	\$602	\$602	\$602	
01-408-165	UNION PENSION			\$5,748	\$5,892	\$5,880	\$5,904	\$5,904		\$6,052	\$6,203	\$6,358	\$6,517	2.5% 2015-2017
01-408-167	WORKER'S COMP INS			\$154	\$192	\$198	\$222	\$266		\$274	\$283	\$291	\$300	3%
01-408-240	GENERAL SUPPLIES - ENG	\$2,227	\$1,848	\$1,398	\$1,426	\$1,800	\$1,500	\$1,500		\$1,900	\$2,000	\$2,000	\$2,000	
01-408-301	GENERAL EXPENSES - ENG	\$11,248	\$10,474	\$11,511	\$7,659	\$7,100	\$7,650	\$7,600		\$7,100	\$7,100	\$7,100	\$7,100	
01-408-302	MS4 CO-OP EXPENSES	\$0	\$0	\$0	\$0	\$1,000	\$1,000	\$500		\$500	\$500	\$500	\$500	Berks County Intergovernmental Agmt
01-408-313	CONSULTING SERVICES	\$41,661	\$33,675	\$32,129	\$57,148	\$30,000	\$59,000	\$30,000		\$30,000	\$30,000	\$30,000	\$30,000	
01-408-314	SUBDIVISION INSPECTIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-408-315	ENGINEERING REVIEWS & INSPECTION	\$285,194	\$138,238	\$86,673	\$66,519	\$150,000	\$40,000	\$75,000		\$75,000	\$75,000	\$75,000	\$75,000	See 01-362-510
01-408-700	CAPITAL PURCHASE - ENG	\$0	\$0	\$2,409	\$0	\$0	\$0	\$0		\$2,000	\$0	\$0	\$0	Computer Replacements
	<b>TOTAL ENGINEERING</b>	<b>\$398,448</b>	<b>\$243,239</b>	<b>\$220,907</b>	<b>\$221,132</b>	<b>\$281,238</b>	<b>\$198,835</b>	<b>\$205,769</b>	<b>-26.8%</b>	<b>\$209,481</b>	<b>\$209,776</b>	<b>\$212,044</b>	<b>\$214,720</b>	
01-413-130	WAGES - BUILDING INSPECTOR	\$70,096	\$68,991	\$65,321	\$65,773	\$63,000	\$66,190	\$66,587		\$67,253	\$68,262	\$69,286	\$70,671	0% in 2013, .6% 2014, 1% 2015, 1.5% 2016-2017, 2% 2018
01-413-131	WAGES - CODE ENFORCEMENT	\$73,529	\$75,174	\$71,901	\$73,481	\$74,000	\$71,500	\$71,929		\$72,648	\$73,738	\$74,844	\$76,341	0% in 2013, .6% 2014, 1% 2015, 1.5% 2016-2017, 2% 2018
01-413-155	UNION HEALTH & WELFARE			\$32,346	\$33,782	\$36,960	\$35,400	\$37,170		\$39,029	\$40,980	\$43,029	\$45,180	5%
01-413-161	FICA / MEDICARE			\$10,501	\$10,653	\$10,481	\$10,533	\$10,596		\$10,702	\$10,863	\$11,026	\$11,246	
01-413-162	UNEMPLOYMENT COMP INS			\$179	\$401	\$947	\$952	\$1,124		\$1,124	\$1,124	\$1,124	\$1,124	
01-413-165	UNION PENSION			\$10,538	\$10,802	\$10,780	\$10,824	\$10,824		\$11,095	\$11,372	\$11,656	\$11,948	2.5% 2015-2017
01-413-167	WORKER'S COMP INS			\$594	\$746	\$768	\$820	\$984		\$1,014	\$1,044	\$1,075	\$1,108	3%
01-413-220	OPERATING SUPPLIES CODE ENFCMNT	\$1,936	\$1,072	\$960	\$1,249	\$2,500	\$2,500	\$2,500		\$2,500	\$2,500	\$2,500	\$2,500	
	<b>TOTAL ENFORCEMENT</b>	<b>\$145,561</b>	<b>\$145,238</b>	<b>\$192,340</b>	<b>\$196,888</b>	<b>\$199,436</b>	<b>\$198,719</b>	<b>\$201,714</b>	<b>1.1%</b>	<b>\$205,364</b>	<b>\$209,883</b>	<b>\$214,540</b>	<b>\$220,118</b>	
01-414-132	WAGES - PLANNING COMMISSION	\$29,929	\$31,403	\$30,718	\$31,380	\$31,800	\$31,400	\$31,991		\$32,311	\$32,795	\$33,287	\$33,953	0% in 2013, .6% 2014, 1% 2015, 1.5% 2016-2017, 2% 2018
01-414-133	WAGES - ZONING BD	\$3,098	\$140	\$350	\$210	\$1,500	\$210	\$500		\$1,000	\$1,000	\$1,500	\$1,500	
01-414-155	UNION HEALTH & WELFARE			\$8,822	\$9,222	\$10,080	\$9,700	\$10,185		\$10,694	\$11,229	\$11,790	\$12,380	5%
01-414-161	FICA / MEDICARE			\$2,377	\$2,430	\$2,433	\$2,402	\$2,447		\$2,472	\$2,509	\$2,546	\$2,597	
01-414-162	UNEMPLOYMENT COMP INS			\$45	\$103	\$243	\$238	\$281		\$281	\$281	\$281	\$281	
01-414-165	UNION PENSION			\$2,874	\$2,946	\$2,940	\$2,952	\$2,952		\$3,026	\$3,101	\$3,179	\$3,258	2.5% 2015-2017
01-414-167	WORKER'S COMP INS			\$132	\$166	\$171	\$183	\$220		\$226	\$233	\$240	\$247	3%
01-414-301	GENERAL EXPENSE - PLAN COMM	\$508	\$281	\$0	\$815	\$500	\$900	\$500		\$500	\$500	\$500	\$500	
01-414-302	GENERAL EXPENSE - ZONING BD	\$4,759	\$2,663	\$2,783	\$2,633	\$3,000	\$4,700	\$3,000		\$3,000	\$3,000	\$3,000	\$3,000	
01-414-305	GENERAL EXPENSE - UCC APPEALS		\$0	\$0	\$0	\$1,000	\$0	\$1,000		\$1,000	\$1,000	\$1,000	\$1,000	
01-414-307	GENL EXP - ECON DEV ADV COUNCIL	\$0	\$184	\$223	\$12,939	\$20,000	\$20,350	\$0		\$0	\$0	\$0	\$0	See 01-367-160
01-414-313	ENGINEERING REV - PLAN COMM	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
	<b>TOTAL PLANNING/ZONING</b>	<b>\$38,293</b>	<b>\$34,671</b>	<b>\$48,323</b>	<b>\$62,844</b>	<b>\$73,667</b>	<b>\$73,035</b>	<b>\$53,076</b>	<b>-28.0%</b>	<b>\$54,510</b>	<b>\$55,649</b>	<b>\$57,324</b>	<b>\$58,717</b>	
	<b>TOTAL ENGINEERING</b>	<b>\$582,302</b>	<b>\$423,148</b>	<b>\$461,570</b>	<b>\$480,865</b>	<b>\$554,341</b>	<b>\$470,589</b>	<b>\$460,559</b>	<b>-16.9%</b>	<b>\$469,355</b>	<b>\$475,308</b>	<b>\$483,908</b>	<b>\$493,556</b>	

ACCOUNT NUMBER	DESCRIPTION	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 PROJECTED	2014 BUDGET	% INCREASE OVER 2013	2015 OUTLOOK	2016 OUTLOOK	2017 OUTLOOK	2018 OUTLOOK	Long-Term Outlook Notes & Comments
01-410-122	WAGES - CHIEF	\$91,733	\$95,137	\$98,903	\$99,999	\$104,100	\$127,872	\$106,703		\$109,370	\$112,104	\$114,907	\$117,780	3.5% thru 2013 - 2.5% thereafter
01-410-130	WAGES - LT & SGT	\$478,555	\$507,427	\$487,290	\$509,495	\$531,000	\$540,000	\$554,000		\$567,850	\$582,046	\$596,597	\$611,512	3.5% thru 2013 - 2.5% thereafter
01-410-140	WAGES - PATROLMEN	\$1,937,993	\$1,740,073	\$1,743,794	\$1,852,602	\$1,928,205	\$1,795,000	\$1,877,222		\$1,924,153	\$1,972,256	\$2,021,563	\$2,072,102	3.5% thru 2013 - 2.5% thereafter *
01-410-141	WAGES - VEH MAINT	\$10,385	\$13,945	\$16,005	\$13,654	\$15,652	\$17,211	\$15,965		\$16,284	\$16,610	\$16,942	\$17,281	0% in 2013, .6% in 2014, 2% in 2015-2017
01-410-144	WAGES - CLERICAL/POLICE	\$136,732	\$138,049	\$138,809	\$123,232	\$123,150	\$123,500	\$124,290		\$126,776	\$129,311	\$136,197	\$138,921	0% in 2013, .6% in 2014, 2% in 2015-2017
01-410-155	UNION HEALTH & WELFARE			\$44,108	\$45,959	\$50,295	\$48,100	\$50,505		\$53,030	\$55,682	\$58,466	\$61,389	5%
01-410-157	HEALTH & HOSPITAL INS			\$749,388	\$757,693	\$794,850	\$770,000	\$792,989		\$840,568	\$891,002	\$944,463	\$1,001,130	6%
01-410-158	LIFE INSURANCE			\$6,422	\$7,934	\$8,037	\$8,055	\$7,416		\$7,416	\$7,416	\$7,565	\$7,716	8% Decrease 2014, 2% 2017-2018 *
01-410-159	LT DISABILITY INSURANCE			\$3,108	\$3,886	\$3,919	\$3,990	\$4,117		\$4,117	\$4,117	\$4,199	\$4,283	2% 2017-2018 *
01-410-161	FICA / MEDICARE			\$48,537	\$49,947	\$51,000	\$48,500	\$50,000		\$51,000	\$52,020	\$53,060	\$54,122	2%
01-410-162	UNEMPLOYMENT COMP INS			\$2,654	\$5,959	\$14,070	\$14,145	\$16,691		\$16,420	\$16,420	\$16,420	\$16,420	*
01-410-163	POLICE PENSION			\$447,195	\$387,491	\$424,764	\$424,764	\$456,349		\$479,166	\$503,125	\$528,281	\$554,695	5%
01-410-165	UNION PENSION			\$14,370	\$14,730	\$14,700	\$14,760	\$14,760		\$15,129	\$15,507	\$15,895	\$16,292	2.5% 2015-2017
01-410-167	WORKER'S COMP INS			\$67,607	\$78,528	\$80,884	\$111,123	\$129,955		\$133,853	\$137,869	\$142,005	\$146,265	3% *
01-410-183	WAGES - POLICE OVERTIME	\$273,721	\$304,056	\$248,736	\$224,470	\$245,000	\$170,000	\$174,250		\$178,606	\$183,964	\$189,483	\$195,168	3.5% thru 2013, 2.5% 2014-2015, 3% thereafter *
01-410-184	WAGES - POL HOLIDAY OT						\$85,500	\$87,638		\$89,829	\$92,524	\$95,300	\$98,159	3.5% thru 2013, 2.5% 2014-2015, 3% thereafter *
01-410-185	SCHOOL CROSSING GUARD	\$1,586	\$1,589	\$1,684	\$668	\$1,800	\$2,973	\$1,850		\$1,900	\$1,950	\$2,000	\$2,050	
01-410-191	UNIFORM MAINTENANCE - PO	\$6,326	\$5,521	\$3,148	\$3,452	\$5,000	\$4,500	\$5,000		\$5,100	\$5,202	\$5,306	\$5,412	Hold the line 2014 - 2% thereafter
01-410-200	DP SUPPLIES - POLICE	\$4,013	\$3,171	\$2,463	\$3,171	\$2,600	\$2,400	\$2,600		\$2,800	\$2,800	\$2,800	\$2,800	
01-410-220	OPERATING SUPPLIES - POL	\$12,426	\$10,249	\$6,022	\$5,491	\$6,200	\$6,200	\$7,200		\$7,150	\$7,650	\$7,650	\$7,650	
01-410-221	DARE EXPENSES	\$1,381	\$2,039	\$2,347	\$1,964	\$1,000	\$0	\$0		\$0	\$0	\$0	\$0	
01-410-223	FIREARMS EXPENSE	\$13,119	\$12,179	\$23,815	\$12,137	\$20,900	\$20,900	\$21,200		\$18,200	\$18,200	\$18,200	\$18,200	
01-410-225	K-9 OFFICER EXPENSES	\$13,483	\$16,034	\$12,996	\$14,922	\$13,300	\$13,300	\$13,650		\$11,000	\$11,000	\$11,000	\$8,275	
01-410-227	TRAFFIC UNIT EXPENSE	\$11,116	\$7,766	\$11,025	\$4,963	\$8,650	\$8,000	\$7,250		\$8,745	\$7,600	\$7,000	\$7,000	
01-410-231	VEHICLE FUEL/OIL - POLICE	\$55,107	\$65,175	\$82,089	\$87,577	\$78,000	\$85,000	\$85,000		\$85,000	\$85,000	\$85,000	\$85,000	
01-410-238	UNIFORM PURCHASE - POLICE	\$22,351	\$21,694	\$25,139	\$13,388	\$18,500	\$18,500	\$18,500		\$18,500	\$21,500	\$18,500	\$18,500	
01-410-239	BULLETPROOF VEST PROGRAM	\$14,071	\$6,563	\$5,285	\$1,736	\$900	\$0	\$19,800		\$900	\$6,300	\$1,800	\$1,800	Vests - 50% grant
01-410-251	VEHICLE MAINT. PARTS	\$24,272	\$28,763	\$22,923	\$21,717	\$24,000	\$27,000	\$28,000		\$29,000	\$29,000	\$29,000	\$29,000	
01-410-252	VEHICLE MAINT./TIRES	\$7,599	\$6,975	\$10,709	\$6,896	\$8,000	\$8,000	\$8,000		\$8,500	\$8,500	\$8,500	\$8,500	
01-410-301	GENERAL EXPENSE - POLICE	\$26,792	\$19,410	\$14,680	\$14,166	\$14,750	\$14,500	\$17,250		\$17,800	\$20,000	\$15,000	\$17,800	Includes \$1,000 Crime alert
01-410-302	TRAINING - POLICE	\$22,881	\$29,074	\$25,665	\$25,741	\$26,800	\$26,800	\$27,200		\$27,200	\$27,700	\$27,700	\$27,700	
01-410-320	COMMUNICATIONS - POLICE	\$122,863	\$111,162	\$112,954	\$122,292	\$149,188	\$151,000	\$167,615		\$189,911	\$217,992	\$251,126	\$257,643	18% increase Dispatching fee 2013-2017, 3% 2018
01-410-374	EQUIPMENT REPAIR - POLICE	\$1,975	\$2,926	\$1,330	\$1,738	\$4,000	\$3,000	\$4,500		\$4,500	\$4,500	\$4,500	\$4,500	
01-410-375	DP EQUIPMENT MAINT. POL	\$10,821	\$10,138	\$8,208	\$7,423	\$9,010	\$9,010	\$11,995		\$11,995	\$11,995	\$11,995	\$11,995	
01-410-376	RADIO EQUIPMENT REPAIR	\$9,510	\$9,141	\$8,332	\$6,515	\$8,000	\$7,500	\$6,000		\$12,000	\$12,000	\$12,000	\$12,000	
01-410-451	CONTRACTED VEH. REPAIR	\$23,507	\$16,827	\$15,156	\$8,770	\$15,000	\$15,000	\$15,000		\$17,000	\$17,000	\$17,000	\$17,000	
01-410-740	CAPITAL PURCH. EQUIP	\$60,860	\$80,328	\$90,034	\$78,721	\$77,808	\$77,808	\$73,299		\$79,173	\$101,351	\$94,760	\$94,760	
01-410-741	CAPITAL PURCH DP EQUIP	\$38,981	\$38,638	\$27,300	\$24,404	\$33,150	\$33,150	\$37,706		\$37,706	\$43,706	\$43,706	\$44,906	
01-410-742	BYRNE JAG GRANT EXPENSES	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-410-743	WILLIAM PENN GRANT	\$101,209	\$76,044	\$19,178	\$50,123	\$70,000	\$130,000	\$80,000		\$70,000	\$70,000	\$70,000	\$70,000	
01-410-744	PENN PRIME GRANT - POL TASERS	\$820	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-410-750	MINOR EQUIPMENT - POL	\$5,211	\$4,437	\$4,119	\$1,629	\$4,100	\$4,100	\$3,200		\$4,750	\$3,750	\$5,690	\$5,690	
01-410-751	MINOR RADIO EQUIP - POL	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
	<b>TOTAL POLICE DEPT</b>	<b>\$3,541,399</b>	<b>\$3,384,530</b>	<b>\$4,653,525</b>	<b>\$4,693,672</b>	<b>\$4,990,281</b>	<b>\$4,971,161</b>	<b>\$5,124,664</b>	<b>2.7%</b>	<b>\$5,282,397</b>	<b>\$5,506,670</b>	<b>\$5,691,575</b>	<b>\$5,871,415</b>	
														* One Sergeant in DROP thru 8/01/2015



ACCOUNT NUMBER	DESCRIPTION	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 PROJECTED	2014 BUDGET	% INCREASE OVER 2013	2015 OUTLOOK	2016 OUTLOOK	2017 OUTLOOK	2018 OUTLOOK	Long-Term Outlook Notes & Comments
01-409-140	WAGES - BUILDING MAINT.	\$23,217	\$24,631	\$23,705	\$21,341	\$24,600	\$23,600	\$24,748		\$24,995	\$25,370	\$25,751	\$26,266	0% in 2013, .6% 2014, 1% 2015, 1.5% 2016-2017, 2% 2018
01-409-155	UNION HEALTH & WELFARE			\$7,351	\$7,674	\$8,400	\$8,040	\$8,442		\$8,864	\$9,307	\$9,773	\$10,261	5%
01-409-161	FICA / MEDICARE			\$1,813	\$1,759	\$1,882	\$1,805	\$1,893		\$1,912	\$1,941	\$1,970	\$2,009	
01-409-162	UNEMPLOYMENT COMP INS			\$44	\$94	\$213	\$225	\$266		\$266	\$266	\$266	\$266	
01-409-165	UNION PENSION			\$2,395	\$2,455	\$2,450	\$2,460	\$2,460		\$2,522	\$2,585	\$2,649	\$2,715	2.5% 2015-2018
01-409-167	WORKER'S COMP INS			\$787	\$989	\$1,019	\$1,191	\$1,429		\$1,472	\$1,516	\$1,562	\$1,609	3%
01-409-200	SUPPLIES - BUILDING	\$903	\$819	\$1,336	\$190	\$1,575	\$1,300	\$1,654		\$1,736	\$1,823	\$1,914	\$2,010	5%
01-409-360	UTILITIES - BUILDING	\$30,625	\$34,664	\$44,820	\$38,434	\$40,000	\$38,500	\$32,000		\$32,000	\$32,000	\$32,000	\$32,000	17% decrease
01-409-370	MAINT & REPAIRS - BLDG.	\$20,480	\$10,065	\$24,482	\$19,839	\$10,000	\$15,000	\$15,000		\$15,000	\$20,000	\$20,000	\$20,000	
01-409-375	MAINT & REPAIRS - RCC			\$21,160	\$17,107	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-409-440	TRASH COLLECTION	\$11,548	\$11,237	\$5,134	\$7,149	\$7,000	\$7,400	\$7,500		\$7,500	\$8,000	\$8,000	\$8,000	
01-409-450	CONTRACTED SERVICES - BLDG	\$1,938	\$2,402	\$1,216	\$1,872	\$2,000	\$2,314	\$2,000		\$2,000	\$2,000	\$2,000	\$2,000	
	TOTAL BUILDING	\$88,711	\$83,818	\$134,245	\$118,902	\$99,138	\$101,835	\$97,391	-1.8%	\$98,267	\$104,808	\$105,884	\$107,136	
01-430-115	WAGES - TROUT RUN SECURITY	\$0	\$4,397	\$1,805	\$0	\$0	\$210	\$0		\$0	\$0	\$0	\$0	
01-430-122	WAGES - HWY SUPT/FOREMAN	\$84,281	\$80,049	\$81,668	\$81,890	\$84,278	\$82,000	\$83,600		\$85,272	\$86,977	\$88,717	\$90,491	2%
01-430-140	WAGES - HWY	\$640,969	\$674,269	\$700,329	\$685,400	\$700,000	\$685,000	\$689,110		\$696,001	\$706,441	\$717,038	\$731,378	0% in 2013, .6% 2014, 1% 2015, 1.5% 2016-2017, 2% 2018
01-430-155	UNION HEALTH & WELFARE			\$207,157	\$215,977	\$236,250	\$225,000	\$236,250		\$248,063	\$260,466	\$273,489	\$287,163	5%
01-430-157	HEALTH & HOSPITAL INS			\$23,261	\$23,325	\$24,389	\$24,405	\$25,326		\$26,846	\$28,456	\$30,164	\$31,973	6%
01-430-158	LIFE INSURANCE			\$222	\$266	\$271	\$267	\$245		\$245	\$245	\$250	\$255	8% Decrease 2014, 2% 2017-2018
01-430-159	LT DISABILITY INS			\$108	\$132	\$135	\$132	\$133		\$133	\$133	\$136	\$138	2% 2017-2018
01-430-161	FICA / MEDICARE			\$60,092	\$58,811	\$59,997	\$58,676	\$59,112		\$59,767	\$60,697	\$61,640	\$62,873	
01-430-162	UNEMPLOYMENT COMP INS			\$1,361	\$3,089	\$7,437	\$7,000	\$8,260		\$8,260	\$8,260	\$8,260	\$8,260	
01-430-164	NON-UNIFORMED PENSION			\$15,275	\$13,362	\$14,164	\$14,131	\$16,699		\$17,701	\$18,763	\$19,889	\$21,082	6%
01-430-165	UNION PENSION			\$68,310	\$71,030	\$69,250	\$69,940	\$69,940		\$71,689	\$73,481	\$75,318	\$77,201	2.5% 2015-2017
01-430-167	WORKER'S COMP INS			\$26,747	\$33,587	\$34,595	\$40,441	\$48,529		\$49,985	\$51,485	\$53,029	\$54,620	3%
01-430-220	OPERATING SUPPLIES HWY	\$7,960	\$11,275	\$8,111	\$7,671	\$10,000	\$10,000	\$10,000		\$10,300	\$10,609	\$10,927	\$11,255	3%
01-430-231	BULK GASOLINE	\$5,967	(\$68)	\$9,439	\$5,005	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-430-238	UNIFORM RENTAL HWY	\$5,241	\$4,180	\$4,721	\$3,506	\$3,500	\$6,400	\$5,600		\$5,600	\$5,600	\$5,600	\$5,600	
01-430-251	VEHICLE MAINT - GAS/OIL	\$57,397	\$70,972	\$94,977	\$93,825	\$84,500	\$84,500	\$84,500		\$84,500	\$84,500	\$84,500	\$84,500	
01-430-252	VEHICLE MAINT - TIRES	\$9,650	\$12,698	\$11,140	\$8,823	\$12,000	\$12,000	\$12,000		\$12,000	\$12,000	\$12,000	\$12,000	
01-430-253	VEHICLE MAINT REP PART	\$19,806	\$26,763	\$26,770	\$24,579	\$25,000	\$25,000	\$25,000		\$28,000	\$28,000	\$28,000	\$28,000	
01-430-260	TOOLS/MINOR EQUIPMENT	\$5,312	\$6,707	\$5,520	\$4,883	\$5,000	\$5,000	\$5,000		\$5,500	\$5,500	\$5,500	\$5,500	
01-430-370	GENERAL EXPENSE - HWY	\$14,345	\$13,388	\$14,090	\$12,205	\$12,000	\$12,000	\$12,000		\$14,000	\$14,000	\$14,000	\$14,000	
01-430-450	TROUT RUN SECURITY	\$2,409	\$1,247	\$1,088	\$599	\$600	\$600	\$600		\$600	\$600	\$600	\$600	
01-430-451	CONTRACTED VEHICLE REP.	\$3,263	\$4,376	\$3,664	\$3,115	\$4,000	\$4,000	\$4,000		\$5,000	\$5,000	\$5,000	\$5,000	
01-430-452	OTHER CONTRACTED SERV	\$9,469	\$12,341	\$12,186	\$6,980	\$7,000	\$7,000	\$7,000		\$11,000	\$11,000	\$11,000	\$11,000	
01-430-454	CONTRACTED SERV - MOWING	\$11,560	\$10,937	\$10,652	\$12,598	\$12,000	\$15,000	\$14,000		\$14,000	\$14,000	\$14,000	\$14,000	Under Contract
01-430-740	CAPITAL PURCHASE - HWY	\$0	\$0	\$0	\$18,805	\$0	\$6,000	\$0		\$0	\$0	\$0	\$0	Pole Building from Mulch Proceeds
01-432-245	SUPPLIES - SNOW REMOVAL	\$92,549	\$33,364	\$83,489	\$32,648	\$55,000	\$55,000	\$55,000		\$55,000	\$55,000	\$55,000	\$55,000	No State Roads - excess as needed to Liquid Fuels (35)
01-433-245	SUPPLIES - SIGNS & SIGNALS	(\$869)	\$0	(\$79)	\$25	\$0	\$0	\$0		\$1,000	\$1,000	\$1,000	\$1,000	
01-433-361	ELECTRICITY - SIGNS & SIGNALS	\$7,936	\$7,829	\$9,420	\$8,067	\$8,000	\$8,000	\$7,300		\$7,300	\$7,300	\$7,300	\$7,300	9% decrease
01-433-452	CONTRACTED SERVICES S & S	\$15,045	\$8,907	\$12,346	\$12,524	\$10,000	\$10,000	\$10,000		\$15,750	\$15,750	\$15,750	\$15,750	
01-433-453	CONTRACTED SERVICE - PAINTING	\$29,723	\$33,351	\$8,274	\$32,756	\$40,000	\$42,000	\$42,000		\$38,000	\$38,000	\$38,000	\$38,000	

ACCOUNT NUMBER	DESCRIPTION	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 PROJECTED	2014 BUDGET	% INCREASE OVER 2013	2015 OUTLOOK	2016 OUTLOOK	2017 OUTLOOK	2018 OUTLOOK	Long-Term Outlook Notes & Comments
01-434-361	ELECTRICITY	\$63,377	\$15,991	\$20,638	\$20,561	\$16,000	\$18,920	\$17,600		\$17,600	\$17,600	\$17,600	\$17,600	
01-434-362	STREET LIGHT MAINT - HWY	\$0	\$290	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-434-740	CAPITAL PURCHASE - LED RETROFIT	\$0	\$76	\$68	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-436-245	SUPPLIES - STORM SEWER	\$6,486	\$3,735	\$5,508	\$6,573	\$8,500	\$0	\$8,500		\$8,500	\$8,500	\$8,500	\$8,500	
01-436-452	CONTRACTED SVCS - STORM	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-437-245	SUPPLIES/REPAIRS - M & E	\$26,928	\$26,469	\$27,349	\$25,189	\$26,500	\$26,500	\$26,500		\$28,000	\$29,680	\$31,461	\$33,348	Clarence - 6%
01-437-247	MAINT & REP - TUB GRINDER	\$21,476	\$46,073	\$32,282	\$21,233	\$16,000	\$16,000	\$16,000		\$16,000	\$16,000	\$16,000	\$16,000	
01-437-452	CONTRACTED SERVICE - M & E	\$5,679	\$5,958	\$5,789	\$6,794	\$6,000	\$6,000	\$6,000		\$6,000	\$6,000	\$6,000	\$6,000	
01-438-245	SUPPLIES - HWY MAINT	\$33,584	\$29,899	\$25,807	\$23,252	\$25,000	\$25,000	\$25,000		\$25,000	\$26,500	\$28,090	\$29,775	Clarence - 6%
01-438-2450	CLAIRE DRIVE	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-438-452	CONTRACTED SERVICE-HWY MAINT	\$3,377	\$3,035	\$3,479	\$3,152	\$3,500	\$3,500	\$3,500		\$3,500	\$3,500	\$3,500	\$3,500	
01-439-247	BOONE HOMESTEAD IN-KIND	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$3,500	\$3,500	
01-439-2452	COUNTY STATE AID PROJECTS	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
	<b>TOTAL HIGHWAY DEPT</b>	<b>\$1,182,920</b>	<b>\$1,148,508</b>	<b>\$1,623,065</b>	<b>\$1,582,237</b>	<b>\$1,620,866</b>	<b>\$1,605,622</b>	<b>\$1,634,305</b>	<b>0.8%</b>	<b>\$1,676,111</b>	<b>\$1,711,042</b>	<b>\$1,750,757</b>	<b>\$1,792,165</b>	

ACCOUNT NUMBER	DESCRIPTION	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 PROJECTED	2014 BUDGET	% INCREASE OVER 2013	2015 OUTLOOK	2016 OUTLOOK	2017 OUTLOOK	2018 OUTLOOK	Long-Term Outlook Notes & Comments
01-435-120	WAGES - G.I.S.	\$57,698	\$58,000	\$59,332	\$60,359	\$60,519	\$60,925	\$62,144		\$63,387	\$64,655	\$65,948	\$67,267	2%
01-435-157	HEALTH & HOSPITAL INS			\$9,863	\$9,876	\$10,330	\$10,293	\$10,679		\$11,320	\$11,999	\$12,719	\$13,482	6%
01-435-158	LIFE INSURANCE			\$173	\$220	\$215	\$211	\$219		\$224	\$228	\$233	\$237	2%
01-435-159	LT DISABILITY			\$83	\$94	\$104	\$102	\$106		\$108	\$110	\$113	\$115	2%
01-435-161	FICA / MEDICARE			\$4,545	\$4,623	\$4,630	\$4,661	\$4,754		\$4,849	\$4,946	\$5,045	\$5,146	
01-435-162	UNEMPLOYMENT COMP INS			\$80	\$180	\$425	\$425	\$503		\$503	\$503	\$503	\$503	
01-435-164	NON-UNIFORMED PENSION			\$11,813	\$10,332	\$10,952	\$10,928	\$12,912		\$13,687	\$14,508	\$15,378	\$16,301	6%
01-435-167	WORKER'S COMP INS			\$122	\$153	\$157	\$173	\$208		\$214	\$220	\$227	\$234	3%
01-435-220	SUPPLIES - G.I.S.	\$545	\$354	\$731	\$1,030	\$1,000	\$951	\$1,000		\$1,000	\$1,000	\$1,000	\$1,000	
01-435-370	EQUIP MAINT - GIS	\$2,514	\$1,723	\$3,979	\$4,886	\$6,000	\$4,535	\$10,000		\$6,000	\$6,000	\$6,000	\$11,000	
01-435-740	CAPITAL PURCHASE - G.I.S.	\$1,000	\$926	\$0	\$4,250	\$11,050	\$11,000	\$0		\$11,000	\$0	\$1,000	\$15,000	
	<b>TOTAL G.I.S. DEPT.</b>	<b>\$61,757</b>	<b>\$61,003</b>	<b>\$90,721</b>	<b>\$96,002</b>	<b>\$105,382</b>	<b>\$104,203</b>	<b>\$102,525</b>	<b>-2.7%</b>	<b>\$112,291</b>	<b>\$104,169</b>	<b>\$108,165</b>	<b>\$130,285</b>	

ACCOUNT NUMBER	DESCRIPTION	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 PROJECTED	2014 BUDGET	% INCREASE OVER 2013	2015 OUTLOOK	2016 OUTLOOK	2017 OUTLOOK	2018 OUTLOOK	Long-Term Outlook Notes & Comments
01-451-120	WAGES - RECREATION DIRECTOR	\$54,657	\$56,072	\$57,361	\$57,361	\$55,825	\$57,935	\$56,942		\$58,080	\$59,242	\$60,427	\$61,635	2%
01-451-157	HEALTH & HOSPITAL INS	\$0	\$0	\$23,261	\$23,325	\$24,391	\$24,404	\$25,326		\$26,846	\$28,456	\$30,164	\$31,973	6%
01-451-158	LIFE INSURANCE	\$0	\$0	\$159	\$195	\$199	\$195	\$181		\$181	\$181	\$185	\$188	8% Decrease 2014, 2% 2017-2018
01-451-159	LT DISABILITY INS	\$0	\$0	\$77	\$94	\$96	\$94	\$95		\$95	\$95	\$97	\$99	2% 2017-2018
01-451-161	FICA / MEDICARE	\$0	\$0	\$4,393	\$4,393	\$4,271	\$4,432	\$4,356		\$4,443	\$4,532	\$4,623	\$4,715	
01-451-162	UNEMPLOYMENT COMP INS	\$0	\$0	\$80	\$180	\$425	\$425	\$503		\$503	\$503	\$503	\$503	
01-451-164	NON-UNIFORMED PENSION	\$0	\$0	\$10,897	\$9,531	\$10,103	\$10,080	\$11,911		\$12,626	\$13,383	\$14,186	\$15,037	6%
01-451-167	WORKER'S COMP INS	\$0	\$0	\$112	\$765	\$145	\$159	\$191		\$197	\$202	\$208	\$215	3%
01-451-301	GENERAL EXPENSE - PARK	\$2,489	\$2,516	\$2,477	\$2,341	\$2,500	\$2,625	\$2,700		\$2,500	\$2,500	\$2,500	\$2,500	
01-451-302	TRAINING - PARK & REC	\$772	\$1,133	\$1,200	\$306	\$1,300	\$1,200	\$1,300		\$1,300	\$1,300	\$1,300	\$1,300	
01-451-340	ADVERTISING - PARK & REC	\$22,919	\$21,079	\$24,382	\$21,462	\$25,000	\$0	\$25,000		\$25,000	\$25,000	\$25,000	\$25,000	4 Newsltrs offset w/ ads
01-451-360	UTILITIES - PARK	\$28,839	\$30,888	\$31,818	\$24,971	\$32,000	\$27,910	\$32,000		\$32,000	\$32,000	\$32,000	\$32,000	
01-451-420	DUES/SUBSCRIPTIONS - PARK	\$360	\$175	\$404	\$300	\$300	\$300	\$300		\$300	\$300	\$300	\$300	Joe
01-452-120	WAGES - RECREATION	\$59,989	\$56,190	\$63,172	\$66,178	\$65,280	\$59,470	\$66,586		\$67,917	\$69,276	\$70,661	\$72,074	2%
01-452-161	FICA / MEDICARE	\$0	\$0	\$4,833	\$5,063	\$4,994	\$4,549	\$5,094		\$5,196	\$5,300	\$5,406	\$5,514	2%
01-452-162	UNEMPLOYMENT COMP INS	\$0	\$0	\$632	\$1,489	\$3,264	\$3,200	\$3,829		\$3,905	\$3,983	\$4,063	\$4,144	
01-452-167	WORKER'S COMP INS	\$0	\$0	\$2,121	\$2,037	\$2,741	\$2,205	\$2,823		\$2,908	\$2,995	\$3,085	\$3,178	3%
01-452-200	SUPPLIES - RECREATION	\$4,579	\$5,735	\$5,730	\$4,713	\$4,700	\$4,700	\$5,000		\$5,000	\$5,000	\$5,000	\$5,000	
01-454-120	WAGES - PARK MAINT.	\$125,781	\$73,429	\$72,565	\$70,429	\$77,125	\$75,500	\$75,953		\$76,713	\$77,863	\$79,031	\$80,612	0% in 2013, .6% 2014, 1% 2015, 1.5% 2016-2017, 2% 2018
01-454-155	UNION HEALTH & WELAFRE	\$0	\$0	\$14,703	\$15,358	\$16,800	\$16,100	\$16,905		\$17,750	\$18,638	\$19,570	\$20,548	5%
01-454-161	FICA / MEDICARE	\$0	\$0	\$5,551	\$5,589	\$5,900	\$5,776	\$5,810		\$5,869	\$5,957	\$6,046	\$6,167	
01-454-162	UNEMPLOYMENT COMP INS	\$0	\$0	\$319	\$714	\$1,594	\$1,500	\$1,770		\$1,770	\$1,770	\$1,770	\$1,770	
01-454-165	UNION PENSION	\$0	\$0	\$6,574	\$5,935	\$5,310	\$5,623	\$5,623		\$5,764	\$5,908	\$6,055	\$6,207	2.5% 2015-2017
01-454-167	WORKER'S COMP INS	\$0	\$0	\$2,084	\$2,618	\$2,696	\$3,152	\$3,782		\$3,896	\$4,013	\$4,133	\$4,257	3%
01-454-200	SUPPLIES - PARK	\$2,985	\$3,067	\$3,480	\$2,684	\$3,245	\$3,245	\$3,375		\$3,510	\$3,650	\$3,796	\$3,948	Joe - 4%
01-454-205	SUPPLIES - PARK ATHLETICS	\$10,636	\$11,324	\$12,223	\$12,281	\$13,000	\$13,000	\$13,000		\$13,000	\$13,000	\$13,000	\$13,000	Offset by Revenues
01-454-210	SUPPLIES - COMMUNITY FESTIVAL	\$9,103	\$8,740	\$7,436	\$9,545	\$9,000	\$8,728	\$9,000		\$9,000	\$9,000	\$9,000	\$9,000	Offset by Revenues
01-454-215	SUPPLIES - SUMMER YOUTH	\$0	\$0	\$4,719	\$3,869	\$2,081	\$3,934	\$4,000		\$2,100	\$2,100	\$2,100	\$2,100	
01-454-300	SPECIAL EVENTS - PARK	\$10,338	\$9,962	\$15,526	\$14,721	\$15,000	\$15,000	\$15,000		\$15,000	\$15,000	\$15,000	\$15,000	Offset by Revenues
01-454-370	MAINT & REPAIRS - PARK	\$21,842	\$16,684	\$19,670	\$19,074	\$20,000	\$20,000	\$20,000		\$20,000	\$20,000	\$20,000	\$20,000	
01-454-371	FIELD MAINTENANCE - PARK	\$22,851	\$18,263	\$21,576	\$22,027	\$21,000	\$21,000	\$22,000		\$20,000	\$20,000	\$20,000	\$20,000	
01-454-372	VANDALISM REPAIRS - PARK	\$1,817	\$535	\$1,148	\$635	\$1,000	\$1,000	\$1,000		\$1,000	\$1,000	\$1,000	\$1,000	
01-454-600	CONTRACTED SERVICES	\$29,162	\$30,994	\$25,370	\$28,166	\$30,000	\$28,000	\$30,000		\$30,000	\$30,000	\$30,000	\$30,000	Depends on Needs (mowing, etc.)
01-454-700	CAPITAL PURCHASE - PARK	\$0	\$0	\$0	\$8,000	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-454-710	MINOR EQUIPMENT - PARK	\$2,525	\$2,433	\$2,685	\$1,732	\$1,700	\$1,700	\$1,700		\$2,700	\$2,700	\$2,700	\$2,700	
	<b>TOTAL PARK &amp; RECREATION</b>	<b>\$411,643</b>	<b>\$349,219</b>	<b>\$448,737</b>	<b>\$448,085</b>	<b>\$462,985</b>	<b>\$427,140</b>	<b>\$473,054</b>	<b>2.2%</b>	<b>\$477,067</b>	<b>\$484,847</b>	<b>\$492,908</b>	<b>\$501,685</b>	
01-455-700	CAPITAL PURCHASE - SHADE TREES	\$0	\$1,370	\$20,561	\$430	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
	<b>TOTAL SHADE TREES</b>	<b>\$0</b>	<b>\$1,370</b>	<b>\$20,561</b>	<b>\$430</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
01-456-500	LIBRARY SERVICES	\$206,291	\$106,291	\$106,000	\$106,000	\$106,000	\$106,000	\$115,000		\$106,000	\$106,000	\$106,000	\$106,000	
01-456-505	CONTRIBUTION - VISITING NURSES	\$500	\$500	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-456-510	HISTORICAL COMMISSION EXPENSES	\$0	\$0	\$0	\$0	\$500	\$0	\$500		\$500	\$500	\$500	\$500	
	<b>TOTAL CONTRIBUTIONS</b>	<b>\$206,791</b>	<b>\$106,791</b>	<b>\$106,000</b>	<b>\$106,000</b>	<b>\$106,500</b>	<b>\$106,000</b>	<b>\$115,500</b>	<b>8.5%</b>	<b>\$106,500</b>	<b>\$106,500</b>	<b>\$106,500</b>	<b>\$106,500</b>	

ACCOUNT NUMBER	DESCRIPTION	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 PROJECTED	2014 BUDGET	% INCREASE OVER 2013	2015 OUTLOOK	2016 OUTLOOK	2017 OUTLOOK	2018 OUTLOOK	Long-Term Outlook Notes & Comments
01-421-130	WAGES - PLUMBING INSPEC	\$34,756	\$15,565	\$30,769	\$20,188	\$14,000	\$13,500	\$13,000		\$13,000	\$13,000	\$13,000	\$13,000	
01-421-316	SEWAGE ENFORCEMENT FEE	\$8,241	\$6,342	\$3,493	\$9,051	\$5,000	\$7,000	\$5,000		\$5,000	\$5,000	\$5,000	\$5,000	
01-421-540	CONTRIBUTION - ANIMAL	\$2,700	\$2,700	\$2,800	\$2,800	\$2,900	\$2,900	\$2,900		\$2,900	\$2,900	\$2,900	\$2,900	
01-422-450	MOSQUITO CONTROL	\$2,612	\$2,548	\$1,735	\$3,144	\$3,000	\$2,000	\$3,000		\$3,000	\$3,000	\$3,000	\$3,000	
	<b>TOTAL HEALTH DEPT</b>	<b>\$48,308</b>	<b>\$27,155</b>	<b>\$38,797</b>	<b>\$35,183</b>	<b>\$24,900</b>	<b>\$25,400</b>	<b>\$23,900</b>	<b>-4.0%</b>	<b>\$23,900</b>	<b>\$23,900</b>	<b>\$23,900</b>	<b>\$23,900</b>	
01-427-220	OPERATING SUPPLIES -RECYCLING	\$26,036	\$10,831	(\$20)	(\$35)	\$0	\$0	\$0		\$0	\$0	\$0	\$0	containers / brochures
01-427-300	CONTRACTED SERVICE - RECYCLING	\$301,668	\$299,007	\$299,007	\$179,498	\$200,000	\$195,816	\$200,000		\$300,000	\$300,000	\$300,000	\$300,000	(3 yr contract)
01-427-740	CAPITAL PURCHASE - RECYCLING	\$0	\$113,390	\$90,954	\$1,000	\$0	\$10,551	\$81,744		\$0	\$0	\$0	\$0	
	<b>TOTAL RECYCLING</b>	<b>\$327,704</b>	<b>\$423,227</b>	<b>\$389,940</b>	<b>\$180,463</b>	<b>\$200,000</b>	<b>\$206,367</b>	<b>\$281,744</b>	<b>40.9%</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	
01-471-100	GENERAL OBLIGATION DEBT SERVICE	\$387,133	\$174,293	\$384,993	\$384,893	\$318,850	\$307,184	\$335,275	5.2%	\$334,775	\$334,175	\$338,475	\$337,575	
01-471-110	PENNVEST LOAN	\$17,353	\$17,353	\$18,858	\$19,159	\$19,160	\$19,160	\$19,160	0.0%	\$19,160	\$19,160	\$19,160	\$19,160	
01-471-150	RATE SWAP INTEREST	\$49,931	\$51,287	(\$21,075)	(\$14,010)	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-471-160	TIF PAYMENT - EXETER COMMONS	\$6,871	\$46,753	\$39,648	\$39,648	\$40,000	\$43,879	\$40,000	0.0%	\$40,000	\$40,000	\$40,000	\$40,000	
01-475-000	FISCAL AGENT FEES	\$0	\$0	\$250	\$250	\$250	\$250	\$250	0.0%	\$250	\$250	\$250	\$250	
01-481-161	FICA/MEDICARE - GENERAL	\$159,370	\$158,022	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-481-162	UNEMPLOYMENT COMP. - GE	\$13,435	\$5,845	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-483-100	POLICE PENSION	\$254,354	\$268,564	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-483-105	POLICE PENSION - FORMER VESTED	\$2,471	\$618	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-483-300	NON-UNION PENSION	\$100,572	\$102,880	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-483-310	UNION PENSION/GENERAL	\$110,802	\$108,195	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-484-000	WORKERS COMPENSATION	\$110,266	\$121,855	\$994	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-484-100	WORKERS COMP/ DISABILITY - REIMB	\$17,388	\$94,102	\$93,885	\$82,454	\$30,000	\$210,000	\$30,000		\$30,000	\$30,000	\$30,000	\$30,000	Depends on # of claims
01-486-351	VEHICLE INSURANCE - GENE	\$71,585	\$53,372	\$52,963	\$56,199	\$57,885	\$58,576	\$59,622		\$61,410	\$63,253	\$65,150	\$67,105	3%
01-486-352	CASUALTY INSURANCE - GEN	\$101,239	\$92,547	\$93,766	\$97,102	\$99,910	\$105,447	\$102,907		\$105,995	\$109,174	\$112,450	\$115,823	3%
01-486-353	BONDING - GENERAL	\$1,689	\$1,753	\$1,951	\$2,068	\$2,100	\$2,112	\$2,100		\$2,200	\$2,200	\$2,300	\$2,300	
01-487-100	HEALTH & HOSPICE / GENE	\$772,062	\$776,604	\$10,155	\$10,847	\$11,130	\$6,200	\$11,687		\$12,271	\$12,884	\$13,529	\$14,205	5% increase
01-487-150	UNION HEALTH & WELFARE	\$310,955	\$319,938	(\$3,375)	\$0	(\$2,664)	\$0	\$1,402		\$1,472	\$1,545	\$1,623	\$1,704	Library Insurance, Demarte Vision
01-487-200	LIFE INSURANCE - GENERAL	\$11,321	\$10,298	\$1,466	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-487-250	DISABILITY INSURANCE	\$6,466	\$4,982	\$717	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
	<b>TOTAL INSURANCE/BENEFITS</b>	<b>\$2,043,973</b>	<b>\$2,119,573</b>	<b>\$252,521</b>	<b>\$248,671</b>	<b>\$198,361</b>	<b>\$382,335</b>	<b>\$207,717</b>	<b>4.7%</b>	<b>\$213,347</b>	<b>\$219,057</b>	<b>\$225,051</b>	<b>\$231,136</b>	
01-491-000	REFUND - PRIOR YEAR RE	\$2,613	\$8,948	\$1,262	\$11,044	\$0	\$4,000	\$0		\$0	\$0	\$0	\$0	
01-492-040	TRANSFER TO CAPITAL	\$0	\$0	\$0	\$95,055	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
01-492-601	FOREIGN FIRE INSURANCE	\$151,561	\$170,592	\$289,127	\$162,867	\$170,000	\$182,453	\$180,000		\$180,000	\$180,000	\$180,000	\$180,000	direct revenue offset
	<b>TOTAL MISCELLANEOUS</b>	<b>\$154,174</b>	<b>\$179,540</b>	<b>\$290,389</b>	<b>\$268,966</b>	<b>\$170,000</b>	<b>\$186,453</b>	<b>\$180,000</b>	<b>5.9%</b>	<b>\$180,000</b>	<b>\$180,000</b>	<b>\$180,000</b>	<b>\$180,000</b>	
	<b>GRAND TOTAL</b>	<b>\$9,620,508</b>	<b>\$9,076,626</b>	<b>\$9,408,310</b>	<b>\$9,132,023</b>	<b>\$9,395,620</b>	<b>\$9,471,653</b>	<b>\$9,636,685</b>	<b>2.6%</b>	<b>\$9,821,188</b>	<b>\$10,120,343</b>	<b>\$10,384,854</b>	<b>\$10,649,774</b>	

2014 Budget

Utility Fund

Account Number	Description	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 PROJECTED	2014 BUDGET	2015 OUTLOOK	2016 OUTLOOK	2017 OUTLOOK	2018 OUTLOOK	Long-Term Outlook Notes & Comments
02-301-100	Street Light Tax	\$64,932	\$105,591	\$106,789	\$108,303	\$107,500	\$109,000	\$109,000	\$109,000	\$109,000	\$109,500	\$109,500	
02-301-110	Fire Hydrant Tax	\$90,515	\$93,377	\$94,181	\$93,683	\$94,500	\$94,000	\$94,500	\$95,000	\$95,000	\$95,500	\$95,500	
02-301-200	St Light Tax Pr Yr	\$570	\$522	\$1,028	\$662	\$500	\$964	\$650	\$650	\$650	\$650	\$650	
02-301-210	Fire hydrant Tax Pr Yr	\$798	\$610	\$648	\$551	\$600	\$658	\$600	\$600	\$600	\$600	\$600	
02-319-100	Interest/Penalty-Utility Taxes	\$307	\$384	\$305	\$307	\$300	\$300	\$300	\$300	\$300	\$300	\$300	
02-319-101	Int/Penalty-Pr Yr Utility Taxes	\$137	\$109	\$99	\$121	\$100	\$162	\$100	\$100	\$100	\$100	\$100	
02-340-010	Interest Earned - Utility	\$773	\$877	\$637	\$235	\$100	\$195	\$190	\$180	\$170	\$160	\$150	
02-392-010	Transfer from General	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	<b>TOTAL REVENUE</b>	<b>\$158,031</b>	<b>\$201,470</b>	<b>\$203,687</b>	<b>\$203,862</b>	<b>\$203,600</b>	<b>\$205,279</b>	<b>\$205,340</b>	<b>\$205,830</b>	<b>\$205,820</b>	<b>\$206,810</b>	<b>\$206,800</b>	
02-403-100	Wages-Tax Collector	\$2,625	\$2,852	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
02-411-300	Hydrant Service	\$87,632	\$97,130	\$89,968	\$92,132	\$94,812	\$93,000	\$97,656	\$100,586	\$103,604	\$106,712	\$109,913	3%
02-434-300	Street Light Electricity	\$41,035	\$106,095	\$129,797	\$71,868	\$70,040	\$88,000	\$85,254	\$87,812	\$90,446	\$93,159	\$95,954	3%
02-434-400	Street Light Repairs	\$8,505	\$2,695	\$19,131	\$6,312	\$5,000	\$4,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	
02-471-160	TIF Payment	\$0	\$1,668	\$2,176	\$2,176	\$2,176	\$2,176	\$2,176	\$2,176	\$2,176	\$2,176	\$2,176	
02-491-000	Refund Pr Yr Revenue	\$0	\$0	\$0	\$0	\$0	\$34	\$0	\$0	\$0	\$0	\$0	
02-492-180	Transfer to Capital Improv Fd	\$0	\$0	\$0	\$10,000	\$25,000	\$10,000	\$10,000	\$5,000	\$5,000	\$5,000	\$5,000	repay retrofit 199k & reserve for future
	<b>TOTAL EXPENSES</b>	<b>\$139,797</b>	<b>\$210,440</b>	<b>\$241,072</b>	<b>\$182,488</b>	<b>\$197,028</b>	<b>\$197,210</b>	<b>\$200,086</b>	<b>\$200,574</b>	<b>\$206,226</b>	<b>\$212,047</b>	<b>\$218,043</b>	
									2015 OUTLOOK	2016 OUTLOOK	2017 OUTLOOK	2018 OUTLOOK	
	Beginning Balance	\$8,469					Proj Beginning Balance		\$21,792	\$27,048	\$26,643	\$21,406	
	Projected 2013 Receipts	\$205,279											
	Projected 2013 Expenses	\$197,210	\$8,069						Projected Revenue	\$205,830	\$205,820	\$206,810	\$206,800
	sub-total	\$16,538							Projected Expenses	\$200,574	\$206,226	\$212,047	\$218,043
									Increase(Decrease)	\$5,256	(\$406)	(\$5,237)	(\$11,243)
	2014 Budgeted Revenues	\$205,340											
	2014 Budgeted Expenses	\$200,086	\$5,254						Projected Balance	\$27,048	\$26,643	\$21,406	\$10,162
	Projected 12/31/14 balance	\$21,792											

ACCOUNT		2011	2012	2013	2013	2014	% Increase	2015	2016	2017	2018	Long-Term Outlook
NUMBER	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	PROJECTED	BUDGET	over 2013	OUTLOOK	OUTLOOK	OUTLOOK	OUTLOOK	Notes & Comments
03-301-100	FIRE TAX CURRENT YEAR	\$631,502	\$627,222	\$642,000	\$630,000	\$630,500		\$631,000	\$631,500	\$632,000	\$632,500	.505 mil
03-301-200	FIRE TAX PRIOR YEAR	\$3,878	\$3,985	\$3,500	\$5,390	\$3,500		\$3,500	\$3,500	\$3,500	\$3,500	
03-319-100	INTEREST/PENALTY - FIRE TAX	\$1,220	\$989	\$1,000	\$1,000	\$1,000		\$1,000	\$1,000	\$1,000	\$1,000	
03-319-101	INT/PENALTY PR YR - FIRE TAX	\$442	\$391	\$350	\$530	\$350		\$350	\$350	\$350	\$350	
03-340-010	INTEREST EARNED - FIRE TAX	\$1,169	\$1,222	\$800	\$1,100	\$1,000		\$875	\$950	\$1,000	\$1,000	
03-380-100	SAFER GRANT - ETVFD	\$30,600	\$30,000	\$30,000	\$30,000	\$30,000		\$0	\$0	\$0	\$0	
03-380-200	TRANSFER FROM RELIEF ASSN	\$0	\$28,147	\$53,214	\$52,917	\$58,896		\$65,950	\$74,275	\$84,098	\$87,317	Reimb 911 Comm/Radios
	<b>TOTAL REVENUE</b>	<b>\$668,811</b>	<b>\$691,956</b>	<b>\$730,864</b>	<b>\$720,937</b>	<b>\$725,246</b>	5.6%	<b>\$702,675</b>	<b>\$711,575</b>	<b>\$721,948</b>	<b>\$725,667</b>	
03-411-314	LEGAL SERVICES - FIRE	\$7,088	\$45	\$0	\$25	\$0		\$0	\$0	\$0	\$0	
03-411-320	COMMUNICATIONS - FIRE	\$25,442	\$27,626	\$33,214	\$33,214	\$39,193		\$46,247	\$54,572	\$64,395	\$67,614	18% thru 2017 - 911 Comm Chg
03-411-450	INCENTIVE - FIRE VOLUNTEER	\$163,668	\$167,407	\$165,000	\$166,500	\$170,000		\$170,000	\$175,000	\$175,000	\$180,000	
03-411-500	FUEL - FIRE COMPANIES	\$32,874	\$35,926	\$35,050	\$43,925	\$45,243		\$46,600	\$47,998	\$49,438	\$50,921	3%
03-411-700	CAPITAL PURCHASE - FIRE	\$0	\$0	\$20,000	\$19,703	\$19,703		\$19,703	\$19,703	\$19,703	\$19,703	New radio system
	<b>TOTAL FIRE ADMN</b>	<b>\$229,072</b>	<b>\$231,004</b>	<b>\$253,264</b>	<b>\$263,367</b>	<b>\$274,138</b>	9.6%	<b>\$282,550</b>	<b>\$297,273</b>	<b>\$308,536</b>	<b>\$318,238</b>	
03-411-000	CONTRIBUTION - Workers Comp	\$0	\$0	\$0	\$22,568	\$42,000		\$43,260	\$44,558	\$45,895	\$47,271	3%
03-411-540	CONTRIBUTION - Fund Drive Repl	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000		\$85,000	\$85,000	\$85,000	\$85,000	
03-411-750	EQUIPMENT-ETVFD	\$163,500	\$163,500	\$163,500	\$163,500	\$163,500		\$165,000	\$165,000	\$165,000	\$165,000	
	<b>TOTAL FIRE OPS</b>	<b>\$243,500</b>	<b>\$243,500</b>	<b>\$243,500</b>	<b>\$266,068</b>	<b>\$285,500</b>	0.0%	<b>\$293,260</b>	<b>\$294,558</b>	<b>\$295,895</b>	<b>\$297,271</b>	
03-484-000	WORKERS COMPENSATION	\$7,766	\$12,057	\$33,275	\$10,707	\$0		\$0	\$0	\$0	\$0	3%
03-486-351	VEHICLE LIABILITY INS	\$10,332	\$9,330	\$9,682	\$10,705	\$11,026		\$11,357	\$11,698	\$12,049	\$12,410	3%
03-486-352	CASUALTY INSURANCE	\$2,384	\$2,456	\$2,530	\$465	\$479		\$493	\$508	\$523	\$539	3%
03-487-100	HEALTH INSURANCE CONTRIB	\$8,953	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
	<b>TOTAL INSURANCE &amp; BENEFITS</b>	<b>\$29,435</b>	<b>\$23,843</b>	<b>\$45,487</b>	<b>\$21,877</b>	<b>\$11,505</b>	90.8%	<b>\$11,850</b>	<b>\$12,206</b>	<b>\$12,572</b>	<b>\$12,949</b>	
03-491-000	REFUND PR YR REVENUE	\$0	\$0	\$0	\$135	\$0		\$0	\$0	\$0	\$0	
03-492-030	TRANSFER TO APPARATUS	\$130,000	\$130,000	\$133,900	\$133,900	\$137,917		\$142,055	\$146,316	\$150,706	\$155,227	agrees with Fund 30
	<b>TOTAL EXPENSES</b>	<b>\$632,007</b>	<b>\$628,347</b>	<b>\$676,151</b>	<b>\$685,347</b>	<b>\$709,060</b>	7.6%	<b>\$729,715</b>	<b>\$750,352</b>	<b>\$767,708</b>	<b>\$783,686</b>	
	Beginning Balance	\$129,655						2015	2016	2017	2018	
	2013 Projected Revenues	\$720,937						OUTLOOK	OUTLOOK	OUTLOOK	OUTLOOK	
	2013 Projected Expenses	\$685,347	\$35,590		Proj Beginning Balance			\$181,430	\$154,390	\$115,612	\$69,852	
	sub-total	\$165,245										
	2014 Budgeted Revenues	\$725,246			Projected Revenue			\$702,675	\$711,575	\$721,948	\$725,667	
	2014 Budgeted Expenses	\$709,060	\$16,185		Projected Expenses			\$729,715	\$750,352	\$767,708	\$783,686	
					Increase(Decrease)			(\$27,040)	(\$38,778)	(\$45,760)	(\$58,019)	
	Projected 12/31/14 Balance	\$181,430			Projected Balance			\$154,390	\$115,612	\$69,852	\$11,833	

2014 Budget

Capital Expense

ACCOUNT NUMBER	DESCRIPTION	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 PROJECTED	2014 BUDGET	2015 OUTLOOK	2016 OUTLOOK	2017 OUTLOOK	2018 OUTLOOK	Long-Term Outlook Notes & Comments
04-341-000	INTEREST - CAPITAL EXP	\$3,258	\$3,325	\$2,951	\$1,484	\$900	\$1,590	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	
04-342-200	RENTAL INCOME	\$32,668	\$36,707	\$37,808	\$38,943	\$40,111	\$40,111	\$41,314	\$42,553	\$43,830	\$45,145	\$46,499	3%, good thru 2015
04-380-100	MISC REVENUE - CAPITAL POLICE	\$48,670	\$29,670	\$70,069	\$46,888	\$54,075	\$54,075	\$54,075	\$51,075	\$53,175	\$53,175	\$54,375	Tr fr Gen/Server/Range/MCT Repl/Cty Radio/Basement Range
04-380-102	MISC REVENUE - CAPITAL FIRE POLICE	\$0	\$3,000	\$0	\$8,820	\$9,025	\$9,025	\$6,025	\$4,025	\$4,025	\$4,025	\$4,025	radio system and new truck
04-380-103	MISC REVENUE - CAPITAL EMERG MGMT	\$0	\$0	\$0	\$2,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	radio system
04-380-104	MISC REVENUE - CAPITAL AMBULANCE	\$0	\$0	\$0	\$7,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	radio system
04-380-105	COMPOSTING REVENUE	\$0	\$120	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
04-392-010	TRANSFER FROM GENERAL FUND	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	Planner
04-392-010	TRANSFER FROM RATE STABILIZATION	\$0	\$0	\$0	\$95,055	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	<b>TOTAL REVENUES</b>	<b>\$84,596</b>	<b>\$72,822</b>	<b>\$110,928</b>	<b>\$201,189</b>	<b>\$104,111</b>	<b>\$124,801</b>	<b>\$102,914</b>	<b>\$99,153</b>	<b>\$102,530</b>	<b>\$103,845</b>	<b>\$106,400</b>	
04-400-700	CAPITAL EXPENSE - ADMN	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
04-408-700	CAPITAL EXPENSE - ENG/GIS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
04-409-700	BUILDING/GROUNDS	\$0	\$0	\$0	\$0	\$0	\$0	\$21,350	\$0	\$0	\$0	\$0	
04-410-700	CAPITAL PURCHASE - POLICE	\$45,449	\$105,865	\$28,160	\$0	\$39,345	\$37,345	\$71,594	\$145,595	\$37,344	\$37,344	\$64,344	see detail
04-411-700	CAPITAL PURCHASE - FIRE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
04-412-700	CAPITAL PURCHASE - AMBULANCE	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	
04-414-307	GENL EXP-ECON DEV ADV COUNCIL	\$0	\$0	\$0	\$0	\$80,000	\$0	\$100,000	\$0	\$0	\$0	\$0	Planner
04-415-700	CAPITAL PURCHASE - FIRE POLICE	\$0	\$0	\$0	\$0	\$17,845.00	\$11,519	\$6,571	\$4,571	\$4,571	\$4,571	\$4,571	radio system and new truck
04-421-300	EXPENSES - EAC	\$3,721	\$4,392	\$4,036	\$3,255	\$4,000	\$4,300	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	Portion of Newsletter
04-430-700	CAPITAL PURCHASE - HWY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
04-450-700	CAPITAL PURCHASE - PARK	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	<b>TOTAL EXPENSES</b>	<b>\$49,170</b>	<b>\$110,257</b>	<b>\$32,196</b>	<b>\$3,255</b>	<b>\$141,190</b>	<b>\$53,164</b>	<b>\$278,515</b>	<b>\$154,166</b>	<b>\$45,915</b>	<b>\$45,915</b>	<b>\$72,915</b>	
								<b>2014 BUDGET</b>	<b>2015 OUTLOOK</b>	<b>2016 OUTLOOK</b>	<b>2017 OUTLOOK</b>	<b>2018 OUTLOOK</b>	
								Proj Beginning Balance	\$560,345	\$384,744	\$329,731	\$386,346	\$444,276
	Beginning Cash Balance	\$488,708											
	2013 Projected Revenues	\$124,801						Projected Revenue	\$102,914	\$99,153	\$102,530	\$103,845	\$106,400
	2013 Projected Expenses	\$53,164	\$71,637					Projected Expenses	\$278,515	\$154,166	\$45,915	\$45,915	\$72,915
	Sub-total	\$560,345						Increase(Decrease)	(\$175,601)	(\$55,013)	\$56,615	\$57,930	\$33,484
	Reserved for EDAC Planner	\$20,000						Projected Balance	\$384,744	\$329,731	\$386,346	\$444,276	\$477,760
	Reserved for Fire Police	\$9,326						Reserved for Fire Police	\$8,781	\$8,235	\$7,689	\$7,144	\$6,598
	Reserved for County Radio System	\$70,019						Reserved for County Radio System	\$58,349	\$46,680	\$35,010	\$23,340	\$11,670
	Reserved for Police MCT Laptop	\$61,251						Reserved for Police MCT Laptop	\$67,951	0	\$15,000	\$30,000	\$45,000
	Reserved for Police Server	\$18,750						Reserved for Police Server	\$0	\$7,500	\$15,000	\$22,500	\$3,000
	Reserved for Police Basement Range	\$3,000						Reserved for Police Basement Range	\$0	\$0	\$0	\$0	\$0
	Reserved for Police Outdoor Range	\$2,000						Reserved for Prism Web Filter	\$2,400	\$0	\$0	\$0	\$1,200
	Reserved for Prism Web Filter	\$1,200						Reserved for Police Message Board	\$10,000	\$0	\$0	\$0	\$0
	Reserved for Police Message Board	\$5,000						Reserved Squad room PC's	\$10,000	\$0	\$5,000	\$10,000	\$15,000
	Reserved Squad room PC's	\$5,000						Reserved for Ambulance Radios	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500
	Reserved for Ambulance Radios	\$7,500						Reserved for Emerg Mgmt Radios	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
	Reserved for Emerg Mgmt Radios	\$2,500						Projected Unreserved Balance	\$217,263	\$257,317	\$298,647	\$341,292	\$385,292
	Projected Unreserved 12/31/13 Balance	\$354,799											

2014 SEWER BUDGET

ACCOUNT		2009	2010	2011	2012	2013	2013		2014	2015	2016	2017	2018	Long-Term Outlook	
NUMBER	DESCRIPTION	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED		BUDGET	OUTLOOK	OUTLOOK	OUTLOOK	OUTLOOK	Notes & Comments	
08-340-010	Interest - Sewer	\$402,960	\$405,090	\$399,238	\$377,601	\$383,000	\$379,100		\$379,000	\$375,000	\$375,000	\$375,000	\$325,000		
08-364-131	Sewer Rents	\$2,932,189	\$3,063,332	\$3,341,057	\$3,120,902	\$3,170,000	\$3,150,000		\$3,201,700	\$3,233,717	\$3,266,054	\$3,298,715	\$3,331,702	1%	
08-364-132	St. Lawrence Treatment Fee	\$190,498	\$147,084	\$106,517	\$113,954	\$116,150	\$125,000		\$125,000	\$126,250	\$127,513	\$128,788	\$130,076		
08-364-133	Industrial Surcharges	\$223,734	\$560,562	\$787,796	\$439,091	\$330,000	\$330,000		\$330,000	\$330,000	\$330,000	\$330,000	\$330,000	That includes all Industry & Restaurants	
08-364-140	Septage/Sludge Receiving	\$749,503	\$866,361	\$950,088	\$976,535	\$900,000	\$950,000		\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	Little up this year, due to the wet year.	
08-364-160	Penalties - Sewer	\$78,323	\$75,379	\$101,521	\$71,884	\$75,000	\$73,000		\$70,000	\$65,000	\$60,000	\$55,000	\$50,000	reduction of delinquents	
08-364-170	Misc Service Charges	\$14,222	\$17,221	\$21,970	\$16,855	\$15,000	\$20,000		\$15,000	\$15,000	\$15,000	\$15,000	\$15,000		
08-380-100	State Grant	\$0	\$0	\$0	\$0	\$0	\$0		\$20,250	\$0	\$0	\$0	\$0	DCED Early Intervention Program (EIP) Grant	
08-380-110	Miscellaneous Income	\$433	\$695	\$624	\$620	\$0	\$2,000		\$0	\$0	\$0	\$0	\$0		
08-380-112	Certification Fees	\$13,640	\$11,990	\$11,280	\$12,785	\$11,500	\$13,000		\$11,500	\$11,500	\$11,500	\$11,500	\$11,500		
08-380-120	Tapping Fees	\$3,625	\$1,490	\$1,300	\$1,105	\$1,000	\$5,000		\$5,000	\$5,000	\$5,000	\$5,000	\$5,000		
08-380-130	St. Lawrence Add'l Capacity	\$9,590	\$9,590	\$9,590	\$9,590	\$9,590	\$9,590		\$9,590	\$9,590	\$9,590	\$9,590	\$9,590		
08-380-160	Capacity Fees	\$217,815	\$111,370	\$240,235	\$44,195	\$30,000	\$90,000		\$45,000	\$30,000	\$30,000	\$30,000	\$30,000	If Glen Oley is connected in 2014 then add \$130,000 to that line item	
08-391-100	Sale of Assets	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0		
08-393-110	St. Lawrence Bond Revenue	\$15,925	\$27,204	\$50,931	\$53,640	\$54,000	\$54,000		\$54,000	\$54,000	\$54,000	\$54,000	\$54,000		
08-393-120	General Obligation Note	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0		
08-394-000	Refund Prior Year Expense	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0		
		\$4,852,457	\$5,297,367	\$6,022,146	\$5,238,757	\$5,095,240	\$5,200,690	-2.7%	\$5,166,040	\$5,155,057	\$5,183,657	\$5,212,592	\$5,191,867		
									1.4%	-0.2%	0.6%	0.6%	-0.4%		
									2013	2014	2015	2016	2017	2018	
									PROJECTED	BUDGET	OUTLOOK	OUTLOOK	OUTLOOK	OUTLOOK	
									Beginning Cash Balance	\$2,789,565	\$2,745,278	\$2,607,492	\$2,233,528	\$1,873,483	\$1,535,581
									Projected Revenue	\$5,200,690	\$5,166,040	\$5,155,057	\$5,183,657	\$5,212,592	\$5,191,867
									Projected Expenses	\$5,244,977	\$5,303,826	\$5,529,021	\$5,543,702	\$5,550,494	\$5,620,401
									Increase(Decrease)	(\$44,287)	(\$137,786)	(\$373,964)	(\$360,046)	(\$337,902)	(\$428,534)
									Proposed Balance	\$2,745,278	\$2,607,492	\$2,233,528	\$1,873,483	\$1,535,581	\$1,107,047
									3 mo operating	\$1,311,244	\$1,325,956	\$1,382,255	\$1,385,926	\$1,387,623	\$1,405,100

2014 SEWER BUDGET

ACCOUNT		2009	2010	2011	2012	2013	2013		2014	2015	2016	2017	2018	Long-Term Outlook
NUMBER	DESCRIPTION	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED		BUDGET	OUTLOOK	OUTLOOK	OUTLOOK	OUTLOOK	Notes & Comments
08-428-140	Wages-Collection Syst	\$97,835	\$95,769	\$101,224	\$99,884	\$99,000	\$100,400		\$99,594	\$100,590	\$102,099	\$103,630	\$105,703	0% in 2013, .6% 2014, 1% 2015, 1.5% 2016-2017, 2% 2018
08-428-161	FICA/Medicare			\$7,744	\$7,716	\$7,574	\$7,681		\$7,619	\$7,695	\$7,811	\$7,928	\$8,086	
08-428-162	Unemployment Comp			\$146	\$346	\$862	\$805		\$950	\$950	\$950	\$950	\$950	
08-428-190	Severance Expense	\$0	\$10,592	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0	
08-428-250	Maint Supplies - Collection	\$21,326	\$20,235	\$28,631	\$17,096	\$38,640	\$37,000		\$37,000	\$38,850	\$40,793	\$42,832	\$44,974	5% annual increase
08-428-251	Maint of Equipment	\$837	\$2,614	\$2,847	\$1,230	\$4,720	\$5,000		\$5,000	\$5,250	\$5,513	\$5,788	\$6,078	5% increase
08-428-260	Tools & Minor Equip	\$172	\$0	\$446	\$52	\$500	\$500		\$500	\$500	\$500	\$500	\$500	
08-428-313	Engineering - Sewer	\$0	\$0	\$0	\$0	\$8,000	\$0		\$2,000	\$10,000	\$2,000	\$2,000	\$2,000	Engineering - Minor project that may come up
08-428-450	Contracted Services-Collection	\$20,744	\$3,605	\$10,631	\$256	\$4,000	\$4,000		\$4,000	\$100,000	\$4,000	\$0	\$0	Possible Slip Line project in 2014 & 2016
08-428-742	Capital Purchase - Meters	\$5,808	\$7,377	\$16,797	\$14,955	\$30,000	\$22,000		\$30,000	\$30,000	\$25,000	\$20,000	\$10,000	Replace all meter with radio head reads, new software in 2014
08-428-743	Installation - Meters	\$0	\$0	\$0	\$0	\$300	\$300		\$300	\$300	\$300	\$300	\$0	
08-428-744	Capital Purchase-Equip	\$0	\$0	\$3,240	\$0	\$11,475	\$11,200		\$5,972	\$21,000	\$15,000	\$1,500	\$0	Replace software for lateral & sewer mains
	<b>Total Collection System</b>	<b>\$146,721</b>	<b>\$140,192</b>	<b>\$171,705</b>	<b>\$141,535</b>	<b>\$205,071</b>	<b>\$188,886</b>		<b>\$192,935</b>	<b>\$315,135</b>	<b>\$203,964</b>	<b>\$185,428</b>	<b>\$178,290</b>	
08-429-140	Wages-Treatment System	\$672,168	\$674,368	\$690,754	\$733,083	\$716,000	\$717,000		\$720,296	\$727,499	\$738,411	\$749,488	\$764,477	0% in 2013, .6% 2014, 1% 2015, 1.5% 2016-2017, 2% 2018
08-429-141	Wages-Veh Maint	\$2,690	\$1,538	\$3,951	\$5,954	\$3,500	\$5,200		\$3,521	\$3,556	\$3,610	\$3,664	\$3,737	0% in 2013, .6% 2014, 1% 2015, 1.5% 2016-2017, 2% 2018
08-429-161	FICA/Medicare			\$53,316	\$56,596	\$55,042	\$55,248		\$55,372	\$55,926	\$56,765	\$57,616	\$58,768	
08-429-162	Unemployment Comp			\$978	\$2,196	\$5,185	\$5,286		\$6,237	\$6,237	\$6,237	\$6,237	\$6,237	
08-429-220	Gen Operating Supplies	\$9,116	\$7,177	\$10,437	\$7,966	\$12,000	\$12,000		\$12,000	\$12,500	\$12,500	\$12,500	\$12,500	
08-429-221	Misc Chemicals	\$22,699	\$66,711	\$63,634	\$74,060	\$75,850	\$75,000		\$75,000	\$80,000	\$85,000	\$90,000	\$95,000	
08-429-222	Chlorine	\$21,715	\$23,370	\$15,144	\$11,818	\$11,700	\$11,700		\$12,285	\$12,899	\$13,544	\$14,221	\$14,932	5% annual increase
08-429-223	Chemicals - Biosolids Dust Control	\$0	\$0	\$0	\$11,970	\$20,000	\$18,000		\$18,000	\$18,900	\$19,845	\$20,837	\$21,879	5% annual increase
08-429-225	Lab Supplies	\$11,947	\$11,892	\$10,722	\$11,122	\$13,000	\$13,000		\$13,000	\$13,650	\$14,333	\$15,049	\$15,802	5% annual increase
08-429-230	Fuel - Plant	\$31,619	\$30,579	\$72,033	\$94,637	\$103,500	\$86,000		\$88,000	\$88,000	\$92,400	\$97,020	\$101,871	5% annual increase
08-429-238	Uniform Rental	\$3,146	\$1,865	\$2,452	\$2,413	\$3,000	\$3,000		\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	hold the line
08-429-251	Veh Maint-Gas/Oil	\$9,637	\$10,542	\$15,673	\$18,578	\$13,000	\$15,000		\$15,000	\$15,750	\$16,538	\$17,364	\$18,233	5% annual increase
08-429-252	Veh Maint-Tires	\$1,707	\$23	\$2,705	\$1,055	\$1,500	\$1,500		\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	hold the line
08-429-253	Veh Maint-Repair Parts	\$7,798	\$10,197	\$4,968	\$7,233	\$10,000	\$6,000		\$10,000	\$10,500	\$11,025	\$11,576	\$12,155	5% annual increase
08-429-254	Maint/Rep-Building	\$1,649	\$745	\$8,845	\$3,133	\$6,000	\$6,000		\$6,000	\$6,300	\$6,615	\$6,946	\$7,293	5% annual increase
08-429-255	Maint/Rep M&E	\$49,816	\$65,992	\$39,883	\$67,014	\$70,000	\$60,000		\$70,000	\$80,000	\$85,000	\$85,000	\$90,000	Aging Plant - Additional M & R
08-429-256	Maint/Rep-Pump Stations	\$449	\$1,259	\$4,381	\$522	\$3,200	\$2,000		\$3,200	\$3,200	\$3,300	\$3,300	\$3,400	Aging PS - Additional M & R
08-429-257	Maint/Rep-Meters	\$0	\$1,407	\$347	\$21	\$250	\$250		\$250	\$500	\$500	\$500	\$500	hold the line
08-429-258	Maint/Rep-Grinder Pumps	\$537	\$2,329	\$4,153	\$2,827	\$1,500	\$3,000		\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	Aging Grinder Pumps
08-429-260	Tools/Minor Equip	\$776	\$1,105	\$600	\$570	\$1,000	\$1,500		\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	hold the line
08-429-316	Lab Fees	\$20,238	\$18,842	\$20,974	\$40,977	\$22,500	\$35,000		\$35,000	\$36,750	\$38,588	\$50,000	\$42,543	Lab fees high this year b/c of all the Permit renewal lab testing required by DEP (every 5 years) 5% each year 15 through 18. 2017 once again is a permit renewal year, 10K additional sampling

2014 SEWER BUDGET

ACCOUNT		2009	2010	2011	2012	2013	2013		2014	2015	2016	2017	2018	Long-Term Outlook
NUMBER	DESCRIPTION	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED		BUDGET	OUTLOOK	OUTLOOK	OUTLOOK	OUTLOOK	Notes & Comments
08-429-317	Sludge Removal	\$605,341	\$507,983	\$262,217	\$44,084	\$62,100	\$73,800		\$62,100	\$72,500	\$72,500	\$75,000	\$75,000	Keep a little extra in this line item in case we need to use the Landfill for biosolids disposal
08-429-320	Communications	\$12,404	\$12,797	\$12,774	\$13,990	\$13,000	\$13,000		\$13,000	\$13,500	\$13,500	\$14,000	\$14,000	
08-429-329	Communications-PA One Call	\$360	\$435	\$642	\$603	\$600	\$600		\$600	\$600	\$600	\$650	\$650	
08-429-361	Electricity	\$271,422	\$285,657	\$385,082	\$311,203	\$335,000	\$320,000		\$253,000	\$253,000	\$275,000	\$300,000	\$315,000	2014 - 21% decrease, locked in for 2015 as well
08-429-362	Electricity-Pump Stations	\$6,238	\$6,343	\$8,706	\$7,122	\$9,100	\$8,400		\$7,500	\$7,500	\$8,000	\$8,500	\$9,000	2014 - 21% decrease, locked in for 2015 as well
08-429-451	Contracted Serv-Vehicles	\$1,086	\$10,963	\$4,845	\$0	\$11,000	\$5,000		\$9,000	\$9,450	\$9,923	\$10,419	\$10,940	5% Increase
08-429-452	Contracted Serv-Building	\$7,936	\$9,645	\$6,244	\$9,011	\$9,000	\$9,000		\$9,500	\$9,500	\$10,000	\$10,000	\$10,500	Slight increase in coming years
08-429-453	Contracted Serv-Equipment	\$7,206	\$8,838	\$8,821	\$9,655	\$7,500	\$7,500		\$7,500	\$8,000	\$8,000	\$8,500	\$8,500	Slight increase in coming years
08-429-454	Contracted Serv-Instrument	\$11,922	\$11,183	\$10,191	\$10,226	\$10,800	\$12,500		\$13,000	\$13,500	\$14,000	\$14,500	\$15,000	Slight increase in coming years
08-429-740	Capital Purchase M & E	\$0	\$11,249	\$0	\$47,367	\$56,915	\$51,000		\$29,345	\$84,000	\$125,000	\$50,000	\$50,000	Opt to skip truck replacement in 2014, we'll get back on schedule in 2015 in 2015 54K for paving the entire WTP.
	<b>Total Treatment System</b>	<b>\$1,791,624</b>	<b>\$1,795,033</b>	<b>\$1,725,469</b>	<b>\$1,607,004</b>	<b>\$1,662,742</b>	<b>\$1,632,484</b>		<b>\$1,555,206</b>	<b>\$1,651,217</b>	<b>\$1,748,232</b>	<b>\$1,740,387</b>	<b>\$1,785,417</b>	
08-480-140	Wages-Other Staff	\$111,724	\$113,419	\$123,030	\$124,744	\$123,530	\$115,000		\$126,001	\$128,521	\$131,091	\$133,713	\$136,388	Incr. 2%
08-480-141	Wages-Billing	\$48,988	\$51,121	\$51,839	\$52,177	\$53,040	\$52,000		\$54,101	\$55,183	\$56,287	\$57,412	\$58,561	Incr. 2%
08-480-161	FICA/Medicare			\$13,405	\$13,565	\$13,508	\$12,776		\$13,778	\$14,053	\$14,334	\$14,621	\$14,914	
08-480-162	Unemployment Comp			\$357	\$849	\$2,004	\$1,519		\$1,792	\$1,792	\$1,792	\$1,792	\$1,792	
08-480-200	DP Supplies	\$1,190	\$562	\$241	\$123	\$1,000	\$200		\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	Miscellaneous Supplies, etc.
08-480-210	Office Supplies	\$2,050	\$2,048	\$3,101	\$2,884	\$2,200	\$2,000		\$2,200	\$2,300	\$2,300	\$2,400	\$2,500	Slight increase in coming years
08-480-212	Billing Supplies	\$14,333	\$14,721	\$12,284	\$16,622	\$18,000	\$16,100		\$18,000	\$18,000	\$18,000	\$18,000	\$18,000	
08-480-260	Minor Equip	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0	
08-480-302	Training	\$3,055	\$5,757	\$5,992	\$5,271	\$6,200	\$8,000		\$8,000	\$8,500	\$8,500	\$9,000	\$9,000	DEP training requirements for certified operators have increased in quantity & price
08-480-311	Auditing Services	\$9,415	\$10,518	\$9,595	\$9,750	\$10,000	\$10,000		\$10,300	\$10,600	\$10,900	\$11,200	\$11,536	Contract through 2016
08-480-313	Engineering Services	\$49,363	\$47,103	\$19,250	\$12,343	\$20,000	\$25,000		\$15,000	\$20,000	\$20,000	\$22,000	\$22,000	Different projects/Chapter 94 Report
08-480-314	Legal Service	\$16,990	\$34,116	\$28,751	\$22,420	\$20,808	\$6,000		\$21,224	\$21,648	\$22,081	\$22,523	\$22,974	Depends on Activity 2%
08-480-316	DP Tech Support	\$11,828	\$13,215	\$13,287	\$13,627	\$14,045	\$14,000		\$14,326	\$14,613	\$14,905	\$15,203	\$15,507	Expected to Increase
08-480-317	Bank Charges	\$885	\$1,035	\$780	\$780	\$1,000	\$1,000		\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	
08-480-318	Misc Services	\$3,005	\$2,998	\$3,508	\$1,606	\$3,000	\$2,000		\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	
08-480-320	Consulting Services	\$500	\$5,365	\$0	\$450	\$0	\$9,468		\$21,570	\$0	\$0	\$1,000	\$0	Arbitrage Calculation, PEL Study
08-480-321	Meter Readings	\$4,136	\$4,492	\$4,700	\$4,735	\$4,370	\$4,600		\$4,600	\$4,692	\$4,786	\$4,730	\$4,825	Expected to Increase
08-480-340	Advertising/Printing	\$2,286	\$509	\$716	\$2,530	\$1,000	\$1,200		\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	
08-480-374	DP Equip Maint	\$680	\$460	\$445	\$1,000	\$1,000	\$600		\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	
08-480-384	Equipment Rental	\$2,136	\$1,742	\$3,863	\$3,158	\$2,700	\$2,950		\$2,700	\$2,900	\$2,900	\$2,900	\$3,000	Slight increase in coming years
08-480-390	Credit Card Fees/Sewer	\$1,293	\$1,621	\$1,669	\$2,298	\$2,550	\$2,800		\$2,800	\$2,856	\$2,913	\$2,971	\$3,031	2% Increase
08-480-420	Dues/Subscriptions	\$2,025	\$1,140	\$2,036	\$3,280	\$3,000	\$3,500		\$3,500	\$3,500	\$3,800	\$3,800	\$4,000	Slight increase in coming years
08-480-700	Capital Purchase	\$3,287	\$364	\$489	\$611	\$500	\$500		\$6,000	\$500	\$1,000	\$500	\$1,000	Computer Replacements/Phone System
	<b>Total Sewer Administration</b>	<b>\$289,169</b>	<b>\$312,306</b>	<b>\$299,339</b>	<b>\$294,823</b>	<b>\$303,455</b>	<b>\$291,213</b>		<b>\$332,892</b>	<b>\$316,658</b>	<b>\$322,590</b>	<b>\$330,766</b>	<b>\$336,026</b>	

2014 SEWER BUDGET

ACCOUNT		2009	2010	2011	2012	2013	2013		2014	2015	2016	2017	2018	Long-Term Outlook
NUMBER	DESCRIPTION	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED		BUDGET	OUTLOOK	OUTLOOK	OUTLOOK	OUTLOOK	Notes & Comments
08-481-161	FICA/Medicare	\$70,625	\$71,695	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0	
08-481-162	Unemployment Comp	\$3,115	\$1,403	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0	
08-483-300	Union Pension	\$62,611	\$63,240	\$61,038	\$65,632	\$64,680	\$65,600		\$65,600	\$67,240	\$68,921	\$70,644	\$72,410	2.5% 2015 - 2017
08-483-310	Non-Uniformed Pension	\$20,000	\$45,000	\$54,324	\$47,514	\$50,365	\$50,303		\$58,234	\$61,728	\$65,432	\$69,358	\$73,519	6% annual increase projected
08-484-000	Workman's Comp Insurance	\$73,510	\$81,236	\$23,754	\$29,695	\$30,586	\$26,780		\$32,136	\$33,100	\$34,093	\$35,116	\$36,169	3% increase per year
08-486-351	Vehicle Insurance	\$7,281	\$6,966	\$6,064	\$5,849	\$6,695	\$6,000		\$6,896	\$7,103	\$7,316	\$7,535	\$7,762	3% increase per year
08-486-352	Casualty Insurance	\$81,846	\$80,739	\$84,552	\$83,609	\$86,117	\$87,998		\$88,701	\$91,362	\$94,103	\$96,926	\$99,834	3% increase per year
08-486-353	Bonding	\$1,689	\$1,753	\$1,951	\$2,068	\$2,075	\$2,112		\$2,075	\$2,100	\$2,100	\$2,150	\$2,150	3% increase per year
08-487-100	Health & Hospital	\$65,429	\$71,026	\$72,946	\$73,139	\$80,430	\$80,224		\$83,053	\$87,206	\$91,566	\$96,145	\$100,952	5% increase per year
08-487-150	Union Health & Welfare	\$192,782	\$199,848	\$188,275	\$202,616	\$211,847	\$222,028		\$233,129	\$244,786	\$257,025	\$269,876	\$283,370	5% Increase / includes copay
08-487-200	Life Insurance	\$1,168	\$1,118	\$932	\$942	\$964	\$942		\$871	\$871	\$871	\$888	\$906	8% decrease 2014, 2% Increase 2017-2018
08-487-250	Long-term Disability Insurance	\$677	\$525	\$462	\$469	\$479	\$469		\$474	\$474	\$474	\$483	\$493	No increase 2014, 2% Increase 2017-2018
	<b>Total Insurance &amp; Benefits</b>	<b>\$580,732</b>	<b>\$624,549</b>	<b>\$494,298</b>	<b>\$511,532</b>	<b>\$534,238</b>	<b>\$542,456</b>		<b>\$571,170</b>	<b>\$595,970</b>	<b>\$621,901</b>	<b>\$649,122</b>	<b>\$677,565</b>	
	<b>TOTAL O &amp; M</b>	<b>\$2,808,247</b>	<b>\$2,872,080</b>	<b>\$2,690,811</b>	<b>\$2,554,894</b>	<b>\$2,705,505</b>	<b>\$2,655,038</b>		<b>\$2,652,203</b>	<b>\$2,878,980</b>	<b>\$2,896,687</b>	<b>\$2,905,703</b>	<b>\$2,977,299</b>	
08-471-120	Debt Service - 05 GO Notes	\$108,288	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0	
08-471-130	Debt Service - 12-13 GO Bonds	\$4,045	\$294,924	\$497,030	\$501,830	\$365,661	\$334,284		\$398,708	\$397,058	\$394,358	\$391,658	\$393,958	Debt to 2026 Includes both refi's
08-471-100	Debt Service - 07 GO Bonds	\$2,191,928	\$2,192,208	\$2,192,458	\$2,189,708	\$2,193,300	\$2,193,300		\$2,192,665	\$2,192,733	\$2,192,408	\$2,192,883	\$2,188,895	
08-475-000	Fiscal Agent Fees	\$0	\$0	\$250	\$250	\$250	\$250		\$250	\$250	\$250	\$250	\$250	
	<b>Total Debt Service</b>	<b>\$2,304,260</b>	<b>\$2,487,131</b>	<b>\$2,689,738</b>	<b>\$2,691,788</b>	<b>\$2,559,211</b>	<b>\$2,527,834</b>		<b>\$2,591,623</b>	<b>\$2,590,041</b>	<b>\$2,587,016</b>	<b>\$2,584,791</b>	<b>\$2,583,103</b>	
08-489-388	Authority Expenses	\$40,000	\$40,000	\$40,000	\$60,000	\$60,000	\$60,000		\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	
08-491-000	Refunds-Prior Year Revenue	\$410	\$2,121	\$228	\$8,420	\$0	\$2,105		\$0	\$0	\$0	\$0	\$0	
08-492-010	Transfer to General Fund	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0	
	<b>TOTAL EXPENSES</b>	<b>\$5,152,917</b>	<b>\$5,401,332</b>	<b>\$5,420,776</b>	<b>\$5,315,102</b>	<b>\$5,324,716</b>	<b>\$5,244,977</b>	0.2%	<b>\$5,303,826</b>	<b>\$5,529,021</b>	<b>\$5,543,702</b>	<b>\$5,550,494</b>	<b>\$5,620,401</b>	
									-0.4%	4.2%	0.3%	0.1%	1.3%	

**RCC Golf  
2014 Budget**

		2009	2010	2011	2012	2013	2013	2014	2015	2016	2017	2018
		Actual	Actual	Actual	Actual	Budget	Projected	Proposed	Outlook	Outlook	Outlook	Outlook
<b>Ordinary Income/Expense</b>												
	<b>Income</b>											
	Cart Rentals	117,179.88	98,091.21	92,078.47	115,175.53	113,000.00	107,337.00	108,410.37	110,578.58	112,790.15	115,045.95	117,346.87
	Cash Variance	(45.43)	18.55	(28.38)	(14.72)	-	-	-	-	-	-	-
	Food Sales	-	-	3,782.53	1,762.20	1,300.00	3,100.00	3,162.00	1,350.00	1,375.00	1,375.00	1,375.00
	Golf Club Rental Income	797.60	284.30	430.00	580.00	612.00	655.00	668.10	681.46	695.09	708.99	723.17
	Greens Fees	432,448.59	439,044.32	420,953.81	467,210.92	457,500.00	449,000.00	480,430.00	490,038.60	499,839.37	509,836.16	520,032.88
	Handicap Income	1,885.00	2,650.00	1,955.00	1,605.00	1,500.00	1,550.00	1,581.00	1,612.62	1,644.87	1,677.77	1,711.33
	Interest Income	1,317.90	1,156.26	1,313.95	527.82	297.52	440.00	444.40	448.84	453.33	457.87	462.44
	Membership Income	101,620.00	106,005.00	99,600.00	129,530.02	125,000.00	122,600.00	122,000.00	125,000.00	125,000.00	125,000.00	125,000.00
	<b>Merchandise Sales</b>											
	Hard Goods Sold	26,781.36	34,170.77	33,874.82	36,588.93	37,454.25	36,500.00	37,230.00	37,974.60	38,734.09	39,508.77	40,298.95
	Soft Goods Sold	26,348.65	22,937.63	20,599.00	24,207.87	26,869.44	21,500.00	21,930.00	22,368.60	22,815.97	23,272.29	23,737.74
	<b>Total Merchandise Sales</b>	<b>53,130.01</b>	<b>57,108.40</b>	<b>54,473.82</b>	<b>60,796.80</b>	<b>64,323.69</b>	<b>58,000.00</b>	<b>59,160.00</b>	<b>60,343.20</b>	<b>61,550.06</b>	<b>62,781.07</b>	<b>64,036.69</b>
	Miscellaneous Income	300.73	539.13	381.01	177.04	-	-	-	-	-	-	-
	Pull Carts	120.00	115.00	41.10	-	-	-	-	-	-	-	-
	Purchase Discounts	1,313.83	1,093.78	719.45	1,242.24	1,157.96	900.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
	Range Income	11,198.36	10,539.09	9,865.98	11,811.00	11,424.00	12,000.00	12,240.00	12,484.80	12,734.50	12,989.19	13,248.97
	<b>Total Income</b>	<b>721,266.47</b>	<b>716,645.04</b>	<b>685,566.74</b>	<b>790,403.85</b>	<b>776,115.17</b>	<b>755,582.00</b>	<b>789,095.87</b>	<b>803,538.10</b>	<b>817,082.38</b>	<b>830,871.99</b>	<b>844,937.35</b>
	<b>Cost of Goods Sold</b>											
	Merchandise COGS	36,722.64	45,200.06	38,311.23	41,586.30	43,304.00	38,310.00	39,076.20	39,857.72	40,654.88	41,467.98	42,297.34
	<b>Gross Profit</b>	<b>684,543.83</b>	<b>671,444.98</b>	<b>647,255.51</b>	<b>748,817.55</b>	<b>732,811.17</b>	<b>717,272.00</b>	<b>750,019.67</b>	<b>763,680.38</b>	<b>776,427.50</b>	<b>789,404.02</b>	<b>802,640.02</b>
	<b>Expense</b>											
	<b>General &amp; Admin Expenses</b>											
	<b>Contracted Services - G&amp;A</b>											
	Contracted Services - WC Ins	11,186.50	4,603.00	4,773.50	4,872.47	4,998.00	7,292.00	8,167.04	8,330.38	8,496.99	8,666.93	8,840.27
	Contracted Svcs - PR Proc Fees	745.95	591.95	622.50	1,182.70	1,281.58	755.00	770.10	785.50	801.21	817.24	833.58
	Contracted Svcs -PR taxes - G&A	570.39	506.49	944.18	507.43	519.30	530.00	540.60	551.41	562.44	573.69	585.16
	Contracted Svcs - Wages - G&A	4,717.13	4,168.15	3,843.47	2,970.36	3,366.00	2,950.00	3,009.00	3,069.18	3,130.56	3,193.17	3,257.04
	<b>Total Contracted Services - G&amp;A</b>	<b>17,219.97</b>	<b>9,869.59</b>	<b>10,183.65</b>	<b>9,532.96</b>	<b>10,164.88</b>	<b>11,527.00</b>	<b>12,486.74</b>	<b>12,736.47</b>	<b>12,991.20</b>	<b>13,251.03</b>	<b>13,516.05</b>
	Auto Insurance	-	1,323.11	1,265.34	1,288.35	1,301.23	1,100.00	1,111.00	1,122.11	1,133.33	1,144.66	1,156.11
	Property & Casualty Insurance	13,171.46	12,333.77	7,896.92	8,772.10	8,854.17	10,400.00	10,504.00	10,609.04	10,715.13	10,822.28	10,930.50
	Insurance Other	-	-	500.00	18.00	-	-	-	-	-	-	-
	Internet Expense	(399.30)	(769.89)	(311.06)	558.99	544.84	950.00	959.50	969.10	978.79	988.57	998.46
	Lease - Carts	48,599.98	58,065.12	56,655.68	55,824.96	55,825.00	55,825.00	55,825.00	55,825.00	55,825.00	55,825.00	55,825.00
	Management Fees	99,919.36	320,419.36	130,166.60	133,183.32	138,114.42	135,000.00	136,350.00	140,440.50	144,653.72	148,993.33	153,463.13

**RCC Golf  
2014 Budget**

	2009	2010	2011	2012	2013	2013	2014	2015	2016	2017	2018
	Actual	Actual	Actual	Actual	Budget	Projected	Proposed	Outlook	Outlook	Outlook	Outlook
Postage & Delivery	491.12	639.80	512.61	470.47	500.00	350.00	353.50	500.00	500.00	500.00	500.00
Security	514.75	682.94	534.87	564.29	569.93	600.00	606.00	612.06	618.18	624.36	630.61
Telephone	1,902.13	3,767.71	2,983.89	2,973.96	1,872.61	2,500.00	2,525.00	2,550.25	2,575.75	2,601.51	2,627.53
Transfer to Township	-	10,000.00	-	20,000.00	50,000.00	20,000.00	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00
<b>Total General &amp; Admin Expenses</b>	<b>181,419.47</b>	<b>416,331.51</b>	<b>210,388.50</b>	<b>233,187.40</b>	<b>267,747.08</b>	<b>238,252.00</b>	<b>250,720.74</b>	<b>255,364.53</b>	<b>259,991.10</b>	<b>264,750.75</b>	<b>269,647.38</b>
<b>Greens Expenses</b>											
Aerification	4,770.00	-	2,499.00	-	2,600.75	2,626.76	2,653.03	2,679.56	2,706.35	2,733.41	2,760.75
Automobile Expense	175.00	-	-	-	-	-	-	-	-	-	-
Building Maintenance & Repair	1,129.13	61.48	215.56	3,871.66	500.00	1,800.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
<b>Contracted Services - Greens</b>											
Contracted Svcs - Health Ins	12,840.00	15,510.00	14,712.40	13,692.80	14,378.00	13,058.00	13,188.58	13,320.47	13,453.67	13,588.21	13,724.09
Contracted Svcs -Wages - Greens	135,033.46	146,255.19	138,440.75	136,244.87	140,000.00	132,000.00	133,320.00	134,653.20	135,999.73	137,359.73	138,733.33
Contracted Svcs PR Taxes-Greens	13,600.39	14,806.13	15,565.90	16,611.56	17,750.00	17,600.00	17,776.00	16,158.38	16,319.97	16,483.17	16,648.00
<b>Total Contracted Services - Greens</b>	<b>161,473.85</b>	<b>176,571.32</b>	<b>168,719.05</b>	<b>166,549.23</b>	<b>172,128.00</b>	<b>162,658.00</b>	<b>164,284.58</b>	<b>164,132.05</b>	<b>165,773.37</b>	<b>167,431.10</b>	<b>169,105.42</b>
Course Supplies	911.76	1,893.34	5,032.69	2,947.18	2,117.43	6,300.00	6,363.00	6,426.63	6,490.90	6,555.81	6,621.36
Driving Range Expense	3,244.21	403.02	2,780.93	3,488.64	3,335.38	3,300.00	3,333.00	3,366.33	3,399.99	3,433.99	3,468.33
Dues - Greens	3,244.00	5,218.89	430.00	430.00	434.30	790.00	500.00	500.00	500.00	500.00	500.00
Education	174.00	110.00	455.00	590.00	732.25	250.00	500.00	500.00	500.00	500.00	500.00
Equipment Rental	-	120.00	344.64	-	101.00	250.00	252.50	255.03	257.58	260.15	262.75
Equipment Repair & Maintenance	27,504.56	31,662.65	20,238.75	33,174.26	26,500.00	29,900.00	31,000.00	31,310.00	31,623.10	31,939.33	32,258.72
Fertilizer	-	-	22,321.95	28,277.90	27,500.00	31,800.00	32,754.00	33,081.54	33,412.36	33,746.48	34,083.94
Chemical	65,764.86	66,103.82	47,514.65	58,881.30	60,500.00	51,500.00	52,530.00	53,580.60	54,652.21	55,745.26	56,860.16
Gas & Diesel	16,972.74	20,796.54	24,742.47	24,448.11	23,991.72	23,900.00	24,139.00	24,621.78	25,114.22	25,616.50	26,128.83
Irrigation Repairs & Maintenance		402.54	946.57	3,604.74	2,020.00	1,170.00	1,181.70	1,193.52	1,205.45	1,217.51	1,229.68
Landscape Supplies	2,372.78	773.83	1,935.75	1,383.39	359.54	4,800.00	4,848.00	4,896.48	4,945.44	4,994.90	5,044.85
Licenses	155.00	115.00	115.00	115.00	120.00	115.00	116.15	125.00	125.00	125.00	125.00
Safety	-	-	-	-	208.06	-	-	-	-	-	-
Sand & Top Dressing	8,620.56	7,092.93	5,798.55	8,840.25	6,868.00	8,850.00	8,938.50	9,027.89	9,118.16	9,209.35	9,301.44
Seed	35,033.99	25,622.43	3,623.65	6,468.75	6,524.60	4,500.00	4,545.00	4,590.45	4,636.35	4,682.72	4,729.55
Shop Supplies	1,512.21	3,829.82	4,789.53	4,145.11	4,141.00	2,100.00	2,121.00	2,142.21	2,163.63	2,185.27	2,207.12
Tools	1,395.78	1,425.50	2,204.05	1,517.07	1,767.50	1,500.00	1,515.00	1,530.15	1,545.45	1,560.91	1,576.52
Uniforms - Greens	-	-	540.00	-	500.00	75.00	75.75	500.00	500.00	500.00	500.00
Utilities	6,861.26	10,268.89	12,044.38	7,314.01	9,644.31	7,350.00	7,423.50	7,571.97	7,723.41	7,877.88	8,035.44
Vehicle Maintenance	162.25	-	633.75	27.61	404.00	400.00	404.00	408.04	412.12	416.24	420.40
<b>Total Greens Expenses</b>	<b>341,477.94</b>	<b>352,472.00</b>	<b>327,925.92</b>	<b>356,074.21</b>	<b>352,997.84</b>	<b>345,934.76</b>	<b>350,977.71</b>	<b>353,939.21</b>	<b>358,305.10</b>	<b>362,731.80</b>	<b>367,220.26</b>

**RCC Golf  
2014 Budget**

		2009	2010	2011	2012	2013	2013	2014	2015	2016	2017	2018
		Actual	Actual	Actual	Actual	Budget	Projected	Proposed	Outlook	Outlook	Outlook	Outlook
	Miscellaneous Expense	2,543.42	2,159.13	5,567.89	7,314.16	1,000.00	7,375.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
	Proshop Expenses											
	Advertising and Promotions - PS	6,808.46	4,929.00	9,220.95	8,601.00	6,500.00	5,700.00	6,500.00	6,500.00	6,500.00	6,500.00	6,500.00
	Cart Maintenance	-	388.69	1,404.89	1,063.73	1,000.00	2,700.00	3,250.00	3,412.50	3,583.13	3,762.28	3,950.40
	Contracted Services - Proshop											
	Contracted Svcs - PR Taxes - PS	6,871.31	7,246.18	8,788.89	11,466.76	7,800.00	12,205.00	8,605.20	8,691.25	8,778.16	8,865.95	8,954.61
	Contracted Svcs - Wages-Proshop	58,989.00	61,842.64	60,919.15	72,216.89	65,000.00	71,000.00	71,710.00	72,427.10	73,151.37	73,882.88	74,621.71
	Total Contracted Services - Proshop	65,860.31	69,088.82	69,708.04	83,683.65	72,800.00	83,205.00	80,315.20	81,118.35	81,929.54	82,748.83	83,576.32
	Credit Card Fees	7,300.64	7,716.44	7,888.83	8,509.98	8,988.74	8,400.00	8,484.00	8,568.84	8,654.53	8,741.07	8,828.48
	Dues - Pro Shop	440.00	671.50	3,162.44	5,812.00	6,576.78	6,150.00	6,211.50	6,273.62	6,336.35	6,399.71	6,463.71
	Meals	1,093.68	724.68	84.79	-	500.00	-	-	500.00	500.00	500.00	500.00
	Office Supplies	1,828.76	1,506.02	1,104.12	1,130.22	1,180.56	575.00	580.75	586.56	592.42	598.35	604.33
	Other Expenses	-	-	3,171.28	-	-	-	-	-	-	-	-
	Proshop Supplies	2,338.91	2,855.51	2,074.18	2,773.57	1,374.07	3,025.00	3,055.25	3,085.80	3,116.66	3,147.83	3,179.31
	Rain Checks	-	-	-	-	-	-	-	-	-	-	-
	Signage	44.52	144.16	-	-	404.00	-	-	-	-	-	-
	Tournament Expenses	114.82	119.00	138.12	1,193.64	1,233.04	225.00	227.25	229.52	231.82	234.14	236.48
	Uniforms - Proshop	1,030.13	-	859.75	552.00	1,000.00	550.00	555.50	1,000.00	1,000.00	1,000.00	1,000.00
	Total Proshop Expenses	86,860.23	88,143.82	98,817.39	113,319.79	101,557.19	110,530.00	109,179.45	111,275.19	112,444.44	113,632.21	114,839.02
	Total Expense	612,301.06	859,106.46	642,699.70	709,895.56	723,302.11	702,091.76	712,877.90	722,578.93	732,740.64	743,114.76	753,706.67
	Net Ordinary Income	72,242.77	6,657.88	4,555.81	38,921.99	9,509.06	15,180.24	37,141.77	41,101.45	43,686.86	46,289.26	48,933.35
	Other Expense											
	Capital Improvements	11,006.34	1,454.63	1,115.72	2,109.47	-	-	-	-	-	-	-
	Capital Purchases - Equipment	-	-	503.50	-	-	-	-	-	-	-	-
	Bad Debt Expense (BCG Gift Certs)	14,490.32	3,948.69	1,504.46	1,205.88	-	800.00	-	-	-	-	-
	Total Other Expense	25,496.66	5,403.32	3,123.68	3,315.35	-	800.00	-	-	-	-	-
	Net Income	46,746.11	1,254.56	1,432.13	35,606.64	9,509.06	14,380.24	37,141.77	41,101.45	43,686.86	46,289.26	48,933.35

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Reading Country Club  
2014 Budget

	2009 Actual	2010 Actual	2011 Actual	2012 Actual	2013 Budget	2013 Projected	2014 Budget	2015 OUTLOOK	2016 OUTLOOK	2017 OUTLOOK	2018 OUTLOOK	Notes & Comments
<b>Ordinary Income/Expense</b>												
<b>Income</b>												
<b>MISCELLANEOUS SALES</b>												
Banquet Service Charge	172,451.58	190,612.64	191,734.92	192,261.43	189,248.00	194,990.00	189,826.07	190,449.00	188,771.00	191,799.00	192,243.00	
Banquet Sundries	29,627.62	44,054.37	52,227.34	59,991.57	51,907.00	49,902.00	50,476.40	54,704.00	56,898.00	56,877.00	57,385.00	
Non Taxable Banq Service Charge	1,577.49	5,577.49	8,312.43	23,484.92	11,315.00	11,533.00	12,066.60	16,648.00	17,097.00	16,214.00	16,819.00	
sales tax discount	-	1,167.93	987.34	970.94	973.00	967.00	942.02	985.00	948.00	925.00	988.00	
MISCELLANEOUS SALES - Other	3.75	400.00	200.57	1,018.99	430.00	429.00	507.07	588.00	627.00	631.00	625.00	
<b>Total MISCELLANEOUS SALES</b>	<b>203,660.44</b>	<b>241,812.43</b>	<b>253,462.60</b>	<b>277,727.85</b>	<b>253,873.00</b>	<b>257,821.00</b>	<b>253,818.16</b>	<b>263,374.00</b>	<b>264,341.00</b>	<b>266,446.00</b>	<b>268,060.00</b>	
<b>TOTAL BEVERAGE SALES</b>												
<b>Ala Carte Alcoholic Beverages</b>												
Beer	53,997.16	58,364.99	68,407.95	72,580.88	68,208.00	68,204.00	66,548.36	70,265.00	72,716.00	73,315.00	73,681.00	
Liquor	75,501.38	91,048.80	108,186.22	100,177.38	102,563.00	102,558.00	102,734.95	103,334.00	105,865.00	105,938.00	107,597.00	
Wine	36,692.24	44,380.57	52,669.85	54,161.49	51,261.00	51,255.00	51,740.14	52,706.00	54,421.00	54,531.00	55,117.00	
Ala Carte Alcoholic Beverages - Other	217.75	1,187.05	392.99	2,163.76	1,259.00	1,299.00	1,127.14	1,510.00	1,577.00	1,718.00	1,623.00	
<b>Total Ala Carte Alcoholic Beverages</b>	<b>166,408.53</b>	<b>194,981.41</b>	<b>229,657.01</b>	<b>229,083.51</b>	<b>223,291.00</b>	<b>223,316.00</b>	<b>222,150.59</b>	<b>227,815.00</b>	<b>234,579.00</b>	<b>235,502.00</b>	<b>238,018.00</b>	
Banquet Bev Wine & Liq	171,533.63	194,544.07	214,056.86	254,307.89	214,167.00	212,164.00	219,361.62	227,466.00	234,248.00	232,525.00	236,989.00	
Bev Cart Liquor	13,037.00	18,333.61	9,519.50	10,339.91	13,843.00	13,839.00	13,083.06	13,123.00	12,050.00	13,051.00	13,201.00	
Snack Bar Alcohol	12,592.80	10,805.06	10,868.72	14,028.96	11,718.00	10,913.00	12,537.25	12,475.00	12,819.00	12,914.00	13,031.00	
<b>Total TOTAL BEVERAGE SALES</b>	<b>363,571.96</b>	<b>418,664.15</b>	<b>464,102.09</b>	<b>507,760.27</b>	<b>463,019.00</b>	<b>460,232.00</b>	<b>467,132.52</b>	<b>480,879.00</b>	<b>493,696.00</b>	<b>493,992.00</b>	<b>501,239.00</b>	
<b>TOTAL FOOD SALES</b>												
<b>Ala Carte Food Sales</b>												
NA Beverages - Ala Carte	36,451.13	46,882.51	48,849.02	48,424.13	49,562.00	34,600.00	47,558.37	49,938.00	50,568.00	51,183.00	51,842.00	
Ala Carte Food Sales - Other	387,447.86	516,781.77	615,975.37	646,072.67	603,775.00	601,771.00	604,599.80	622,910.00	644,772.00	647,017.00	652,477.00	
<b>Total Ala Carte Food Sales</b>	<b>423,898.99</b>	<b>563,664.28</b>	<b>664,824.39</b>	<b>694,496.80</b>	<b>653,337.00</b>	<b>636,371.00</b>	<b>652,158.17</b>	<b>672,848.00</b>	<b>695,340.00</b>	<b>698,200.00</b>	<b>704,319.00</b>	
Banquet Food	720,860.95	817,430.57	726,706.90	727,687.87	774,103.00	763,099.00	743,823.92	772,564.00	763,322.00	776,201.00	793,111.00	
Bev Cart Food	3,856.69	5,947.67	11,696.46	8,621.48	9,851.00	9,848.00	8,585.62	9,666.00	10,432.00	10,494.00	10,351.00	
Non Taxable Banquet Food Sales	11,067.45	41,905.92	39,150.56	119,657.07	60,945.00	60,940.00	63,535.18	76,979.00	84,204.00	86,045.00	83,365.00	
Snack Bar Food	31,433.05	29,205.33	25,438.08	29,036.11	28,573.00	28,569.00	26,737.17	29,080.00	29,054.00	29,772.00	30,079.00	
<b>Total TOTAL FOOD SALES</b>	<b>1,191,117.13</b>	<b>1,458,153.77</b>	<b>1,467,816.39</b>	<b>1,579,499.33</b>	<b>1,526,809.00</b>	<b>1,498,827.00</b>	<b>1,494,840.06</b>	<b>1,561,137.00</b>	<b>1,582,352.00</b>	<b>1,600,712.00</b>	<b>1,621,225.00</b>	
<b>Total Income</b>	<b>1,758,349.53</b>	<b>2,118,630.35</b>	<b>2,185,381.08</b>	<b>2,364,987.45</b>	<b>2,243,701.00</b>	<b>2,216,880.00</b>	<b>2,215,790.74</b>	<b>2,305,390.00</b>	<b>2,340,389.00</b>	<b>2,361,150.00</b>	<b>2,390,524.00</b>	
<b>Cost of Goods Sold</b>												
<b>COGS - Food</b>												
Halfway House	-	-	1,888.07	1,795.52	1,886.00	1,886.96	1,350.29	1,870.00	1,876.00	1,910.00	1,923.00	
COGS - Food - Other	334,230.55	492,806.85	560,319.92	623,714.98	580,843.00	554,778.00	567,620.22	584,715.00	593,009.00	597,912.00	603,716.00	
<b>Total COGS - Food</b>	<b>334,230.55</b>	<b>492,806.85</b>	<b>562,207.99</b>	<b>625,510.50</b>	<b>582,729.00</b>	<b>556,664.96</b>	<b>568,970.51</b>	<b>586,585.00</b>	<b>594,885.00</b>	<b>599,822.00</b>	<b>605,639.00</b>	
<b>COGS Beverage</b>												
Banquet Liquor	9,574.35	10,293.39	14,887.88	3,131.21	12,075.00	12,788.00	8,255.89	9,743.00	10,177.00	10,123.00	10,214.00	
Banquet Wine	4,321.61	4,124.80	3,645.74	189.60	3,314.00	3,397.00	2,282.46	2,127.00	2,256.00	2,351.00	2,289.00	
GRILL	316.56	338.57	-	-	115.00	345.00	84.64	39.00	52.00	70.00	54.00	
Grill Beer	35,958.76	41,360.15	42,357.94	42,933.73	43,244.00	43,238.00	42,570.92	43,896.00	44,454.00	44,788.00	45,266.00	
LIQUOR	34,256.63	32,977.62	37,889.56	1,830.18	30,347.00	31,304.00	20,880.70	20,740.00	21,201.00	22,157.00	21,793.00	
Wine	13,156.80	10,870.21	15,425.91	248.66	10,909.00	11,145.00	7,498.18	7,575.00	7,347.00	7,876.00	7,751.00	
COGS Beverage - Other	8,673.73	15,652.66	24,295.27	78,578.13	30,782.00	30,778.00	43,137.92	50,129.00	48,906.00	48,334.00	50,105.00	
<b>Total COGS Beverage</b>	<b>106,258.44</b>	<b>115,617.40</b>	<b>138,502.30</b>	<b>126,911.51</b>	<b>130,786.00</b>	<b>132,995.00</b>	<b>124,710.71</b>	<b>134,249.00</b>	<b>134,393.00</b>	<b>135,699.00</b>	<b>137,472.00</b>	
<b>Total COGS</b>	<b>440,488.99</b>	<b>608,424.25</b>	<b>700,710.29</b>	<b>752,422.01</b>	<b>713,515.00</b>	<b>689,659.96</b>	<b>693,681.22</b>	<b>720,834.00</b>	<b>729,278.00</b>	<b>735,521.00</b>	<b>743,111.00</b>	
<b>Gross Profit</b>	<b>1,317,860.54</b>	<b>1,510,206.10</b>	<b>1,484,670.79</b>	<b>1,612,565.44</b>	<b>1,530,186.00</b>	<b>1,527,220.04</b>	<b>1,522,109.52</b>	<b>1,584,556.00</b>	<b>1,611,111.00</b>	<b>1,625,629.00</b>	<b>1,647,413.00</b>	

Reading Country Club  
2014 Budget

	2009 Actual	2010 Actual	2011 Actual	2012 Actual	2013 Budget	2013 Projected	2014 Budget	2015 OUTLOOK	2016 OUTLOOK	2017 OUTLOOK	2018 OUTLOOK	Notes & Comments
<b>Expense</b>												
Advertising and Promotions	29,095.15	41,834.19	38,895.88	30,129.20	39,500.00	39,496.00	35,650.88	36,071.00	37,000.00	37,135.00	37,102.00	
Automobile Expense												
comm auto ins	-	269.50	182.67	-	-	-	134.55	-	-	-	-	
Automobile Expense - Other	5,544.50	6,657.75	6,886.39	7,175.02	6,897.00	6,897.00	7,245.07	6,897.00	6,897.00	6,897.00	6,897.00	
<b>Total Automobile Expense</b>	<b>5,544.50</b>	<b>6,927.25</b>	<b>7,069.06</b>	<b>7,175.02</b>	<b>6,897.00</b>	<b>6,897.00</b>	<b>7,379.62</b>	<b>6,897.00</b>	<b>6,897.00</b>	<b>6,897.00</b>	<b>6,897.00</b>	
Bank Service Charges	(255.20)	10.00	20.00	-	-	-	6.50	-	-	-	-	
Building Repairs & Maintenance	233.20	-	149.00	17,271.53	-	3,000.00	7,143.71	-	-	-	-	
Cash Variance	96.53	(216.80)	(47.51)	(1,213.39)	-	-	(674.27)	-	-	-	-	
Computer Support	-	1,020.00	-	-	-	-	427.50	-	-	-	-	
Contracted Services Expense												
Banquet Admin Staff	36,269.27	34,271.70	32,789.20	38,323.30	34,580.00	34,745.00	33,713.47	35,834.00	35,902.00	36,156.00	36,323.00	
Banquet Cook	83,753.60	117,520.18	116,578.77	120,880.09	118,989.00	119,571.00	118,909.50	119,929.00	120,337.00	121,260.00	121,713.00	
Banquet Servers	70,039.35	96,868.86	113,220.31	101,563.04	106,079.00	106,597.00	102,626.61	106,948.00	106,293.00	107,252.00	107,899.00	
Bartenders	35,497.79	36,029.04	27,002.16	27,642.03	30,593.00	30,737.00	29,809.88	28,278.00	28,828.00	29,311.00	29,093.00	
BOH Cooks	90,553.24	78,678.39	58,890.43	68,317.48	67,777.00	68,103.00	71,200.57	65,178.00	66,021.00	67,120.00	66,767.00	
Bussers	14,576.71	15,964.69	21,785.12	23,884.52	19,150.00	19,240.00	20,767.80	21,448.00	20,443.00	20,979.00	21,166.00	
Dishwashers	42,669.88	58,478.68	77,571.54	89,216.59	71,662.00	72,010.00	80,968.71	80,530.00	78,333.00	79,200.00	80,147.00	
F&B Director	20,706.76	49,452.02	48,169.83	64,683.69	55,392.00	55,392.00	54,522.41	55,392.00	55,392.00	55,392.00	55,392.00	
FOH Manager	13,609.05	24,142.21	23,311.54	28,798.29	25,109.00	25,103.00	27,050.19	26,693.00	26,950.00	27,138.00	27,465.00	
FOH Snack Bar	16,255.96	9,356.10	4,557.16	18,087.19	8,999.00	9,040.00	11,645.74	11,784.00	12,056.00	11,843.00	12,013.00	
G&A	15,121.20	21,130.03	27,540.00	31,200.00	28,800.00	28,800.00	27,227.52	28,800.00	28,800.00	28,800.00	28,800.00	
Host / Hostess	-	-	264.00	25,617.79	-	269.28	66.00	-	-	-	-	
Servers	24,832.27	32,083.64	27,744.80	-	30,268.00	30,263.00	28,614.60	29,360.00	29,904.00	30,142.00	30,100.00	
Contracted Services Expense - Other	3,635.18	61,475.58	7,017.58	7,435.53	11,096.00	28,330.00	21,006.42	9,901.00	11,669.00	10,599.00	10,830.00	
<b>Total Contracted Services Expense</b>	<b>467,520.26</b>	<b>635,451.12</b>	<b>586,442.44</b>	<b>645,649.54</b>	<b>608,494.00</b>	<b>628,200.28</b>	<b>628,129.42</b>	<b>620,075.00</b>	<b>620,928.00</b>	<b>625,192.00</b>	<b>627,708.00</b>	
Contracted Services Insurance												
Health Insurance	5,500.47	-	-	-	-	-	-	9,500.00	9,500.00	9,500.00	9,500.00	
Property & Casualty CAI	7,358.40	12,430.06	14,671.30	11,370.00	8,900.00	8,796.00	10,200.04	8,900.00	8,900.00	8,900.00	8,900.00	
Property & Casualty Exeter	14,583.00	9,623.39	9,347.29	9,376.11	9,543.00	9,500.00	9,476.49	9,500.00	9,561.00	9,623.00	9,656.00	
<b>Total Contracted Services Insurance</b>	<b>27,441.87</b>	<b>22,053.45</b>	<b>24,018.59</b>	<b>20,746.11</b>	<b>18,443.00</b>	<b>18,296.00</b>	<b>19,676.53</b>	<b>27,900.00</b>	<b>27,961.00</b>	<b>28,023.00</b>	<b>28,058.00</b>	
Contracted Services Tax Expense	59,473.09	14,717.22	59,704.64	69,839.85	60,333.00	60,329.00	53,364.55	62,438.00	64,091.00	64,213.00	65,114.00	
Copier Lease	-	-	(27.56)	1,191.00	-	1,191.00	387.81	-	-	-	-	
Credit Card Fees	17,985.82	19,833.72	16,818.08	15,896.50	17,954.00	18,214.00	17,278.48	16,907.00	17,194.00	17,458.00	17,444.00	
Decorations	1,400.33	1,786.75	1,841.51	2,156.40	2,022.00	2,019.00	1,966.56	2,145.00	2,224.00	2,211.00	2,259.00	
Dues and Subscriptions	630.00	346.50	357.00	372.00	369.00	369.00	361.88	379.00	385.00	390.00	396.00	
Entertainment	12,895.00	16,050.00	17,355.00	19,035.00	17,158.00	17,154.00	18,869.59	18,213.00	18,043.00	18,548.00	18,816.00	
Equipment Rentals	8,829.38	9,914.26	9,663.69	9,180.71	3,000.00	2,760.00	8,895.20	3,000.00	3,000.00	3,000.00	3,000.00	
Equipment Repairs & Maintenance												
Equipment lease dish washer	-	1,047.75	2,596.20	2,596.20	2,604.00	2,604.00	2,191.04	2,604.00	2,604.00	2,604.00	2,604.00	
Equipment Repairs & Maintenance - Other	18,095.85	23,672.48	18,564.61	12,592.01	17,003.00	20,246.00	18,708.10	17,258.00	17,516.00	17,778.00	18,044.00	
<b>Total Equipment Repairs &amp; Maintenance</b>	<b>18,095.85</b>	<b>24,720.23</b>	<b>21,160.81</b>	<b>15,188.21</b>	<b>19,607.00</b>	<b>22,850.00</b>	<b>20,899.14</b>	<b>19,862.00</b>	<b>20,120.00</b>	<b>20,382.00</b>	<b>20,648.00</b>	
Exeter Advertising & Promotion							433.31					
Exeter Promo 25%	-	17,389.67	10,785.54	10,221.22	11,475.00	13,768.00	12,056.62	11,629.00	11,473.00	11,666.00	11,685.00	
exeter twsp promos	-	596.38	3,020.89	927.38	1,807.00	1,803.00	1,401.22	1,851.00	1,748.00	1,782.00	1,847.00	
<b>Total Exeter Advertising &amp; Promotion</b>	<b>-</b>	<b>17,986.05</b>	<b>13,806.43</b>	<b>11,148.60</b>	<b>13,282.00</b>	<b>15,571.00</b>	<b>13,891.15</b>	<b>13,480.00</b>	<b>13,221.00</b>	<b>13,448.00</b>	<b>13,532.00</b>	
Garbage Removal	7,374.96	9,444.58	3,852.51	4,850.00	6,533.00	6,526.00	5,802.07	5,299.00	5,898.00	5,955.00	5,888.00	
Help Wanted Ads	-	-	-	-	-	-	-	-	-	-	-	
Lease - POS	11,474.50	2,294.90	-	-	-	-	1,199.00	1,199.00	1,199.00	1,199.00	1,199.00	
Legal and Professional Fees	4,097.00	20.00	-	-	-	-	6.67	-	-	-	-	

Reading Country Club  
2014 Budget

	2009 Actual	2010 Actual	2011 Actual	2012 Actual	2013 Budget	2013 Projected	2014 Budget	2015 OUTLOOK	2016 OUTLOOK	2017 OUTLOOK	2018 OUTLOOK	Notes & Comments
<b>Licenses &amp; Permits</b>												
Liquor License fees	465.00	1,720.00	-	-	-	-	1,146.67	660.00	660.00	660.00	660.00	
Licenses & Permits - Other	570.87	639.00	214.00	87.00	87.00	-	236.67	87.00	87.00	87.00	87.00	
<b>Total Licenses &amp; Permits</b>	<b>1,035.87</b>	<b>2,359.00</b>	<b>214.00</b>	<b>87.00</b>	<b>87.00</b>	<b>-</b>	<b>1,383.34</b>	<b>947.00</b>	<b>947.00</b>	<b>947.00</b>	<b>947.00</b>	
<b>Linen / Laundry</b>	<b>28,478.10</b>	<b>36,214.45</b>	<b>37,195.03</b>	<b>43,655.17</b>	<b>38,715.00</b>	<b>38,709.00</b>	<b>39,764.15</b>	<b>41,324.00</b>	<b>41,528.00</b>	<b>42,274.00</b>	<b>42,959.00</b>	
<b>Management Fees</b>	<b>83,600.00</b>	<b>105,600.00</b>	<b>107,600.00</b>	<b>109,800.00</b>	<b>111,996.00</b>	<b>111,996.00</b>	<b>111,996.00</b>	<b>114,235.00</b>	<b>116,519.00</b>	<b>118,849.00</b>	<b>121,225.00</b>	
<b>Meals and Entertainment</b>	<b>-</b>	<b>1,087.28</b>	<b>3,654.53</b>	<b>4,160.78</b>	<b>1,800.00</b>	<b>1,800.00</b>	<b>3,081.17</b>	<b>1,800.00</b>	<b>1,800.00</b>	<b>1,800.00</b>	<b>1,800.00</b>	
<b>Miscellaneous Expense</b>	<b>9.83</b>	<b>22.57</b>	<b>53.98</b>	<b>1,047.99</b>	<b>600.00</b>	<b>600.00</b>	<b>422.46</b>	<b>600.00</b>	<b>600.00</b>	<b>600.00</b>	<b>600.00</b>	
<b>Music System</b>	<b>856.68</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>936.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Payroll Processing Fees</b>	<b>1,954.31</b>	<b>2,479.92</b>	<b>2,993.26</b>	<b>2,974.61</b>	<b>2,600.00</b>	<b>2,700.00</b>	<b>2,769.60</b>	<b>2,600.00</b>	<b>2,600.00</b>	<b>2,600.00</b>	<b>2,600.00</b>	
<b>Pest Control</b>	<b>1,712.21</b>	<b>1,620.85</b>	<b>1,977.69</b>	<b>2,185.10</b>	<b>2,000.00</b>	<b>2,100.00</b>	<b>1,964.13</b>	<b>2,000.00</b>	<b>2,000.00</b>	<b>2,000.00</b>	<b>2,000.00</b>	
<b>Postage</b>	<b>391.88</b>	<b>650.84</b>	<b>545.38</b>	<b>428.20</b>	<b>875.00</b>	<b>900.00</b>	<b>544.94</b>	<b>875.00</b>	<b>875.00</b>	<b>875.00</b>	<b>875.00</b>	
<b>Promotions</b>	<b>417.45</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,666.98</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Security</b>	<b>1,440.30</b>	<b>1,646.67</b>	<b>1,805.10</b>	<b>1,566.84</b>	<b>1,836.68</b>	<b>1,860.00</b>	<b>-</b>	<b>1,836.68</b>	<b>1,836.68</b>	<b>1,836.68</b>	<b>1,836.68</b>	
<b>Supplies</b>												
BOH Supplies				19,488.23	13,746.00	-	479.78	17,078.00	16,250.00	17,248.00	17,364.00	
equipment purchase	811.37	3,792.03	2,825.00	-	-	-	1,970.26	-	-	-	-	
BOH Supplies - Other	14,195.50	41,359.54	42,458.00	-	20,208.00	42,000.00	30,303.07	20,814.00	21,438.00	22,081.00	22,743.00	
<b>Total BOH Supplies</b>	<b>15,006.87</b>	<b>45,151.57</b>	<b>45,283.00</b>	<b>19,488.23</b>	<b>33,954.00</b>	<b>42,000.00</b>	<b>32,753.11</b>	<b>37,892.00</b>	<b>37,688.00</b>	<b>39,329.00</b>	<b>40,107.00</b>	
<b>FOH Supplies</b>	<b>1,453.33</b>	<b>4,402.59</b>	<b>7,602.00</b>	<b>15,854.47</b>	<b>7,664.00</b>	<b>6,671.00</b>	<b>12,008.70</b>	<b>7,893.00</b>	<b>8,129.00</b>	<b>8,372.00</b>	<b>8,623.00</b>	
<b>Office Supplies</b>	<b>4,300.43</b>	<b>3,737.00</b>	<b>3,376.34</b>	<b>2,948.42</b>	<b>3,188.00</b>	<b>3,499.00</b>	<b>3,649.34</b>	<b>3,283.00</b>	<b>3,381.00</b>	<b>3,482.00</b>	<b>3,586.00</b>	
<b>Supplies - Other</b>	<b>22,359.26</b>	<b>-</b>	<b>-</b>	<b>50.00</b>	<b>-</b>	<b>-</b>	<b>16.67</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Total Supplies</b>	<b>43,119.89</b>	<b>53,291.16</b>	<b>56,261.34</b>	<b>38,341.12</b>	<b>44,806.00</b>	<b>52,170.00</b>	<b>48,427.82</b>	<b>49,068.00</b>	<b>49,198.00</b>	<b>51,183.00</b>	<b>52,316.00</b>	
<b>Supplies and Materials</b>	<b>132.89</b>	<b>-</b>										
<b>Telephone</b>	<b>3,991.56</b>	<b>5,864.56</b>	<b>6,406.13</b>	<b>5,714.50</b>	<b>6,287.74</b>	<b>6,287.73</b>	<b>5,951.99</b>	<b>6,270.39</b>	<b>6,351.94</b>	<b>6,457.97</b>	<b>6,550.90</b>	
<b>TV</b>	<b>644.20</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>617.88</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Uncollectable Funds</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,471.53</b>	<b>-</b>							
<b>Uniforms</b>	<b>-</b>	<b>-</b>	<b>195.50</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>48.88</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Utilities</b>												
electricity	42,157.59	59,167.89	74,700.75	64,023.84	67,318.00	67,312.00	64,975.42	68,316.00	67,717.00	68,602.00	69,234.00	
HESS energy gas	13,044.95	18,885.90	16,631.66	10,679.47	15,778.00	15,771.00	14,951.71	13,375.00	13,207.00	13,913.00	13,700.00	
UGI	6,355.04	11,018.03	10,225.91	10,381.44	10,733.00	10,727.00	10,807.55	10,547.00	10,729.00	10,813.00	10,856.00	
Water & Sewer	9,506.23	14,045.09	24,972.12	18,008.51	20,334.00	20,909.00	18,507.11	18,874.00	20,225.00	19,934.00	19,972.00	
Utilities - Other	(2,500.23)	-	-	-	-	-	-	-	-	-	-	
<b>Total Utilities</b>	<b>68,563.58</b>	<b>103,116.91</b>	<b>126,530.44</b>	<b>103,093.26</b>	<b>114,163.00</b>	<b>114,719.00</b>	<b>109,241.79</b>	<b>111,112.00</b>	<b>111,878.00</b>	<b>113,262.00</b>	<b>113,762.00</b>	
<b>Worker's Comp Insurance</b>	<b>8,221.00</b>	<b>15,828.84</b>	<b>12,134.50</b>	<b>9,917.60</b>	<b>12,569.00</b>	<b>16,320.00</b>	<b>9,899.43</b>	<b>12,946.00</b>	<b>13,334.00</b>	<b>13,734.00</b>	<b>14,146.00</b>	
<b>Total Expense</b>	<b>916,501.99</b>	<b>1,153,976.47</b>	<b>1,158,646.45</b>	<b>1,194,059.98</b>	<b>1,151,927.42</b>	<b>1,193,970.01</b>	<b>1,178,442.55</b>	<b>1,179,479.07</b>	<b>1,187,628.62</b>	<b>1,200,469.65</b>	<b>1,209,676.58</b>	
<b>Net Ordinary Income</b>	<b>401,358.55</b>	<b>356,229.63</b>	<b>326,024.34</b>	<b>418,505.46</b>	<b>378,258.58</b>	<b>333,250.03</b>	<b>343,666.97</b>	<b>405,076.93</b>	<b>423,482.38</b>	<b>425,159.35</b>	<b>437,736.42</b>	
<b>Other Income/Expense</b>												
<b>Other Income</b>												
Interest Income	2,667.20	5,692.52	5,692.08	2,326.22	-	2,280.00	4,199.82	-	-	-	-	
Other Income	62.99	3,747.65	661.87	696.22	-	12,115.70	229.39	-	-	-	-	
<b>Total Other Income</b>	<b>2,730.19</b>	<b>9,440.17</b>	<b>6,353.95</b>	<b>3,022.44</b>	<b>-</b>	<b>14,395.70</b>	<b>4,429.21</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Other Expense</b>												
Management Incentive Fee	-	85,191.43	88,116.49	82,198.80	110,160.00	77,498.42	112,363.20	114,610.46	116,902.67	119,240.73	121,625.54	2% increase - Contract thru 2/28/14
Transfer to Debt Service Fund	-	250,000.00	240,000.00	250,000.00	250,000.00	250,000.00	250,000.00	250,000.00	250,000.00	250,000.00	250,000.00	
Other Expenses - Other	88.93	-	-	-	-	-	-	-	-	-	-	
<b>Total Other Expense</b>	<b>88.93</b>	<b>335,191.43</b>	<b>328,116.49</b>	<b>332,198.80</b>	<b>360,160.00</b>	<b>327,498.42</b>	<b>362,363.20</b>	<b>364,610.46</b>	<b>366,902.67</b>	<b>369,240.73</b>	<b>371,625.54</b>	
<b>Net Other Income</b>	<b>2,641.26</b>	<b>(325,751.26)</b>	<b>(321,762.54)</b>	<b>(329,176.36)</b>	<b>(360,160.00)</b>	<b>(313,102.72)</b>	<b>(357,933.99)</b>	<b>(364,610.46)</b>	<b>(366,902.67)</b>	<b>(369,240.73)</b>	<b>(371,625.54)</b>	
<b>Net Income</b>	<b>403,999.81</b>	<b>30,478.37</b>	<b>4,261.80</b>	<b>89,329.10</b>	<b>18,098.58</b>	<b>20,147.31</b>	<b>(14,267.02)</b>	<b>40,466.47</b>	<b>56,579.71</b>	<b>55,918.63</b>	<b>66,110.88</b>	

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2014 Budget

Capital Projects - Sewer

ACCOUNT NUMBER	DESCRIPTION	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 PROJECTED	2014 BUDGET	2015 OUTLOOK	2016 OUTLOOK	2017 OUTLOOK	2018 OUTLOOK	Notes & Comments
17-340-010	Interest	\$0	\$86,369	\$54,057	\$13,651	\$8,000	\$8,005	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	
17-380-100	State Grant Proceeds	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
17-380-110	Miscellaneous	\$0	\$1,079	\$0	\$0	\$82,500	\$0	\$96,500	\$0	\$0	\$0	\$0	PENNDOT 50% reimb bridge replacement, 562 Manhole adjustments.
17-393-100	General Obligation Bonds - 2009	\$8,772,443	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
17-393-120	General Obligation Note	\$579,504	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	<b>TOTAL REVENUES</b>	<b>\$9,351,947</b>	<b>\$1,087,449</b>	<b>\$54,057</b>	<b>\$13,651</b>	<b>\$90,500</b>	<b>\$8,005</b>	<b>\$99,500</b>	<b>\$3,000</b>	<b>\$3,000</b>	<b>\$3,000</b>	<b>\$3,000</b>	
17-429-310	Professional Serv - WWTP	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
17-429-313	Engineering Serv - Sewer Project	\$59,944	\$0	\$0	\$725	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
17-429-475	Professional Fees - Bond Issue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
17-429-610	Sewer Slip-line Project/Glen Oley	\$0	\$0	\$0	\$7,010	\$198,400	\$0	\$0	\$0	\$0	\$0	\$0	If Glen Oley is sewerred & if the BOS wants to contribute
17-429-720	Capital Purchase-Sewer Replacement	\$0	\$7,935	\$62,741	\$640,778	\$545,000	\$100,000	\$593,000	\$0	\$0	\$0	\$0	See attachment
17-429-721	Capital Project - Railroad Crossing	\$7,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
17-429-740	Capital Purchase-Sewer Equip	\$105,640	\$44,386	\$218,955	\$342,202	\$280,500	\$195,000	\$565,000	\$152,010	\$0	\$0	\$0	Digester Cleaning, DLC Upgrade, Replace & Upgrade Influent Pump Controlers & Verisight Lateral Camera
17-429-741	Capital Purchase-Sludge Dryer	\$1,017,132	\$5,205,213	\$668,486	\$30,926	\$0	\$12,000	\$8,000	\$0	\$0	\$0	\$0	
	<b>TOTAL EXPENSES</b>	<b>\$1,190,216</b>	<b>\$5,257,533</b>	<b>\$950,182</b>	<b>\$1,021,641</b>	<b>\$1,023,900</b>	<b>\$307,000</b>	<b>\$1,166,000</b>	<b>\$152,010</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
								2014 BUDGET	2015 OUTLOOK	2016 OUTLOOK	2017 OUTLOOK	2018 OUTLOOK	
	Beginning Cash Balance	\$2,517,305					Proj Beginning Balance	\$2,218,310	\$1,151,810	\$1,002,800	\$1,005,800	\$1,008,800	
	2013 Projected Revenues	\$8,005					Projected Revenue	\$99,500	\$3,000	\$3,000	\$3,000	\$3,000	
	2013 Projected Expenses	\$307,000	(\$298,995)				Projected Expenses	\$1,166,000	\$152,010	\$0	\$0	\$0	
	Projected 12/31/13 balance	\$2,218,310					Increase(Decrease)	-\$1,066,500	-\$149,010	\$3,000	\$3,000	\$3,000	
							Projected Balance	\$1,151,810	\$1,002,800	\$1,005,800	\$1,008,800	\$1,011,800	

2014 Budget

Capital Projects - General

ACCOUNT NUMBER	DESCRIPTION	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 Projected	2014 BUDGET	2015 OUTLOOK	2016 OUTLOOK	2017 OUTLOOK	2018 OUTLOOK	Long-Term Outlook Notes & Comments
18-340-010	Interest	\$23,524	\$15,008	\$6,947	\$1,242	\$1,350	\$844	\$850	\$900	\$950	\$1,000	\$1,050	
18-380-000	Rebate Street Light Retrofit	\$0	\$0	\$32,708	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
18-351-030	PENNWest Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
18-351-031	CDBG Funding	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Butter Lane Culvert
18-380-100	State Grant Proceeds	\$0	\$21,315	\$331	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Dump truck reimb 902 grant
18-393-100	General Obligation Bonds 2009	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
18-393-120	General Obligation Note	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
18-392-020	Transfer from Utility Fund	\$0	\$0	\$0	\$10,000	\$25,000	\$15,000	\$10,000	\$5,000	\$5,000	\$5,000	\$5,000	
	<b>TOTAL REVENUES</b>	<b>\$23,524</b>	<b>\$36,323</b>	<b>\$109,986</b>	<b>\$11,242</b>	<b>\$26,350</b>	<b>\$15,844</b>	<b>\$10,850</b>	<b>\$5,900</b>	<b>\$5,950</b>	<b>\$6,000</b>	<b>\$6,050</b>	
18-401-700	Capital Purchase-Admn/Sew	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
18-409-610	Capital Projects - Bldg	\$7,944	\$0	\$0	\$0	\$2,000	\$0	\$42,748	\$0	\$0	\$0	\$0	See detail
18-410-700	Capital Purchase - Police	\$7,866	\$37,404	\$46,768	\$9,448	\$0	\$0	\$0	\$0	\$0	\$0	\$0	traffic light preempt & Gibr Rd flasher
18-412-700	Capital Purchase - Ambulance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
18-415-700	Capital Purchase - Fire Police	\$0	\$0	\$0	\$0	\$0	\$0	\$21,100	\$0	\$0	\$0	\$0	Command Tower Light, Tire Chains
18-435-740	Capital Purchase - GIS	\$0	\$0	\$0	\$0	\$10,000	\$10,000	\$1,900	\$0	\$0	\$0	\$0	Replace Server
18-430-740	Capital Purchase - Highway	\$42,043	\$31,292	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
18-434-700	Capital Purchase - St Lights	\$0	\$519	\$195,978	\$36,553	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
18-436-030	E. Neversink Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
18-436-040	Butter Lane Storm Sewer	\$0	\$15,801	\$144,191	\$63,882	\$0	\$0	\$0	\$0	\$0	\$0	\$0	CDBG Proj
18-436-050	Long Pond Open Space Improvements	\$0	\$8,677	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
18-436-060	Harvey Avenue Bridge Repairs	\$0	\$32,793	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
18-456-610	Library Construction	\$17,711	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
18-492-017	Transfer to Cap Proj-GOB 2009 Fd 17	\$0	\$8,591,504	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	<b>TOTAL EXPENSES</b>	<b>\$75,564</b>	<b>\$8,717,990</b>	<b>\$386,938</b>	<b>\$109,882</b>	<b>\$12,000</b>	<b>\$10,000</b>	<b>\$65,748</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
								<b>2014 BUDGET</b>	<b>2015 OUTLOOK</b>	<b>2016 OUTLOOK</b>	<b>2017 OUTLOOK</b>	<b>2018 OUTLOOK</b>	
	Beginning Cash Balance	\$262,944											
	2013 Projected Revenues	\$15,844											
	2013 Projected Expenses	\$10,000	\$5,844				Proj Beginning Balance	\$268,788	\$213,890	\$219,790	\$225,740	\$231,740	
	Projected 12/31/13 balance	\$268,788											
							Projected Revenue	\$10,850	\$5,900	\$5,950	\$6,000	\$6,050	
							Projected Expenses	\$65,748	\$0	\$0	\$0	\$0	
							Increase(Decrease)	(\$54,898)	\$5,900	\$5,950	\$6,000	\$6,050	
							Projected Balance	\$213,890	\$219,790	\$225,740	\$231,740	\$237,790	

2014 Budget

Golf Capital

ACCOUNT NUMBER	DESCRIPTION	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 PROJECTED	2014 BUDGET	2015 OUTLOOK	2016 OUTLOOK	2017 OUTLOOK	2018 OUTLOOK	Long-Term Outlook Notes & Comments
19-340-010	INTEREST - GOLF	\$29,943	\$19,594	\$12,303	\$3,471	\$3,500	\$2,500	\$2,000	\$1,500	\$1,200	\$1,000	\$900	
19-369-100	Reading Golf Mgmt Receipts	\$24,074	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
19-393-130	Bond Proceeds - Golf Course	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
19-395-000	Refund - Prior Year Expense	\$6,851	\$10,672	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	<b>TOTAL REVENUES</b>	<b>\$60,868</b>	<b>\$30,266</b>	<b>\$12,303</b>	<b>\$3,471</b>	<b>\$3,500</b>	<b>\$2,500</b>	<b>\$2,000</b>	<b>\$1,500</b>	<b>\$1,200</b>	<b>\$1,000</b>	<b>\$900</b>	
19-402-316	CONSULTING SERVICES	\$0	\$1,200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
19-404-301	GENERAL EXPENSE - GOLF	\$1,530	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
19-404-310	PROFESSIONAL SERV - GOLF ACQU	\$54,929	\$2,924	\$0	\$0	\$0	\$2,000	\$0	\$0	\$0	\$0	\$5,000	2013 - Five Year Arbitrage Calculation
19-409-370	MAINT & REP - READING COUNTRY CLUB	\$48,599	\$43,271	\$28	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Building Paint - 2012 Bid specs/ Advt
19-410-700	CAPITAL PURCHASE - POLICE	\$2,561	\$0	\$744	\$9,448	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Gibraltar Flasher
19-452-220	OPERATING SUPPLIES	\$15	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
19-452-301	GENERAL EXPENSE - GOLF	\$2,329	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
19-452-402	VEHICLE MAINTENANCE	\$179	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
19-452-500	TRANSFER TO RDG GOLF MGMT	\$186,313	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
19-452-501	TRANSFER TO RCC FOOD & BEV	\$50,000	\$263	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
19-452-700	CAPITAL PURCHASE - RCC	\$0	\$0	\$9,334	\$17,407	\$88,475	\$0	\$100,000	\$0	\$0	\$0	\$0	2012 Roof Repairs/ Fence, 2013 Constr Second Entrance
19-452-710	CAPITAL PURCHASE - GOLF	\$32,760	\$871,006	\$43,205	\$27,991	\$62,000	\$12,340	\$25,500	\$40,000	\$23,000	\$54,000	\$45,000	2013-2018 per list from RCC-Golf
19-452-720	CAPITAL PURCHASE - RCC FOOD/BEV	\$23,882	\$80,135	\$71,804	\$14,693	\$87,900	\$1,910	\$170,738	\$77,500	\$7,500	\$7,500	\$0	2013-2017 per list from RCC F&B, 2014 Exterior Painting/ Ballroom Generator
19-470-000	DEBT SERVICE - GOLF	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
19-491-000	REFUND-PRIOR YEAR REVENUE	\$0	\$181,063	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
19-492-010	Transfer to Operations/Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	<b>TOTAL EXPENSES</b>	<b>\$403,095</b>	<b>\$1,179,862</b>	<b>\$125,115</b>	<b>\$69,539</b>	<b>\$238,375</b>	<b>\$16,250</b>	<b>\$296,238</b>	<b>\$117,500</b>	<b>\$30,500</b>	<b>\$61,500</b>	<b>\$50,000</b>	
								<b>2014 BUDGET</b>	<b>2015 OUTLOOK</b>	<b>2016 OUTLOOK</b>	<b>2017 OUTLOOK</b>	<b>2018 OUTLOOK</b>	
	Beginning Cash Balance	\$779,812					Proj Beginning Balance	\$766,063	\$471,825	\$355,825	\$326,525	\$266,025	
	2013 Projected Revenues	\$2,500											
	2013 Projected Expenses	\$16,250	(\$13,750)										
	Projected 12/31/13 balance	\$766,063					Projected Revenue	\$2,000	\$1,500	\$1,200	\$1,000	\$900	
							Projected Expenses	\$296,238	\$117,500	\$30,500	\$61,500	\$50,000	
							Increase(Decrease)	(\$294,238)	(\$116,000)	(\$29,300)	(\$60,500)	(\$49,100)	
							Projected Balance	\$471,825	\$355,825	\$326,525	\$266,025	\$216,925	

2014 Budget

Debt Service Fund

ACCOUNT NUMBER	DESCRIPTION	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 PROJECTED	2014 BUDGET	2015 OUTLOOK	2016 OUTLOOK	2017 OUTLOOK	2018 OUTLOOK	Long-Term Outlook Notes & Comments
		.65 mil	.45 mil	.55 mil	.55 mil	.55 mil							
23-301-100	Debt Service Tax	\$795,056	\$565,478	\$687,900	\$683,112	\$699,209	\$686,000	\$684,713	\$685,213	\$685,713	\$686,213	\$686,713	.55 mil
23-301-200	Debt Service Tax - Prior Year	\$7,772	\$6,380	\$5,134	\$4,362	\$4,000	\$5,871	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	
23-319-100	Penalty- Current Yr Taxes	\$1,508	\$1,115	\$1,335	\$1,077	\$1,200	\$1,000	\$1,000	\$1,200	\$1,200	\$1,200	\$1,200	
23-319-101	Penalty - Prior Year Debt Serv Tax	\$777	\$622	\$495	\$426	\$500	\$577	\$500	\$500	\$500	\$500	\$500	
23-340-000	Interest Earnings - Debt Service	\$4,491	\$2,917	\$3,562	\$1,122	\$1,200	\$1,000	\$1,100	\$1,200	\$1,200	\$1,200	\$1,200	
23-392-010	Transfer from F&B Operations	\$0	\$250,000	\$240,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	
23-392-020	Transfer from Golf Operations	\$0	\$10,000	\$0	\$20,000	\$50,000	\$20,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	
	<b>TOTAL REVENUES</b>	<b>\$809,603</b>	<b>\$836,512</b>	<b>\$938,426</b>	<b>\$960,098</b>	<b>\$1,006,109</b>	<b>\$964,448</b>	<b>\$972,313</b>	<b>\$973,113</b>	<b>\$973,613</b>	<b>\$974,113</b>	<b>\$974,613</b>	
23-470-000	DEBT SERVICE - GOLF	\$862,887	\$861,348	\$859,648	\$862,948	\$861,035	\$861,035	\$864,123	\$861,998	\$859,873	\$862,748	\$860,410	
23-471-160	TIF PAYMENT - EXETER COMMONS	\$3,102	\$14,086	\$13,297	\$13,297	\$13,300	\$13,297	\$13,300	\$13,300	\$13,300	\$13,300	\$13,300	
23-475-000	FISCAL AGENT FEES	\$323	\$323	\$323	\$323	\$323	\$323	\$323	\$323	\$323	\$323	\$323	
23-491-000	REFUND - PR YR REVENUE	\$0	\$0	\$0	\$0	\$0	\$208	\$0	\$0	\$0	\$0	\$0	
23-492-019	Transfer to Operations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	<b>TOTAL EXPENSES</b>	<b>\$866,312</b>	<b>\$875,757</b>	<b>\$873,268</b>	<b>\$876,568</b>	<b>\$874,658</b>	<b>\$874,863</b>	<b>\$877,746</b>	<b>\$875,621</b>	<b>\$873,496</b>	<b>\$876,371</b>	<b>\$874,033</b>	
								2014 BUDGET	2015 OUTLOOK	2016 OUTLOOK	2017 OUTLOOK	2018 OUTLOOK	
	Beginning Cash Balance	\$ 457,299						\$546,884	\$641,451	\$738,944	\$839,061	\$936,804	
	2013 Projected Revenues	\$ 964,448						Proj Beginning Balance					
	2013 Projected Expenses	\$ 874,863	\$89,585										
	Projected 12/31/13 Balance	\$ 546,884											
								Projected Revenue	\$972,313	\$973,113	\$973,613	\$974,113	\$974,613
								Projected Expenses	\$877,746	\$875,621	\$873,496	\$876,371	\$874,033
								Increase(Decrease)	\$94,568	\$97,493	\$100,118	\$97,743	\$100,580
								Projected Balance	\$641,451	\$738,944	\$839,061	\$936,804	\$1,037,384
	2/1/14 debt svc	\$407,061.25											\$0

2014 Budget

Apparatus Fund

ACCOUNT NUMBER	DESCRIPTION	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 PROJECTED	2014 BUDGET	2015 OUTLOOK	2016 OUTLOOK	2017 OUTLOOK	2018 OUTLOOK	Long-Term Outlook Notes & Comments
30-340-010	INTEREST - APPARATUS	\$509	\$443	\$900	\$757	\$800	\$900	\$950	\$1,000	\$1,100	
30-380-100	PEMA GRANT - ETVFD	\$11,855	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
30-392-000	TRANSFER FROM FIRE TAX FUND	\$130,000	\$130,000	\$133,900	\$133,900	\$137,917	\$142,055	\$146,316	\$150,706	\$155,227	agrees with Fd 03
	<b>TOTAL REVENUES</b>	<b>\$142,364</b>	<b>\$130,443</b>	<b>\$134,800</b>	<b>\$134,657</b>	<b>\$138,717</b>	<b>\$142,955</b>	<b>\$147,266</b>	<b>\$151,706</b>	<b>\$156,327</b>	
30-412-741	VEHICLE PURCHASE - FIRE	\$0	\$0	\$0	\$0	\$120,225	\$0	\$0	\$0	\$666,431	see apparatus replacement spreadsheet
30-471-100	DEBT SERVICE - GO NOTE	\$94,296	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	<b>TOTAL EXPENSES</b>	<b>\$94,296</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$120,225</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$666,431</b>	
	Beginning Balance	\$230,754					2015	2016	2017	2018	
	2013 Projected Revenues	\$134,657					<u>OUTLOOK</u>	<u>OUTLOOK</u>	<u>OUTLOOK</u>	<u>OUTLOOK</u>	
	2013 Projected Expenses	\$0	\$134,657		Proj Beginning Balance	\$383,903	\$526,858	\$674,124	\$825,830		
	sub-total	\$365,411									
	2014 Budgeted Revenues	\$138,717			Projected Revenue	\$142,955	\$147,266	\$151,706	\$156,327		
	2014 Budgeted Expenses	\$120,225	\$18,492		Projected Expenses	\$0	\$0	\$0	\$666,431		
					Increase(Decrease)	\$142,955	\$147,266	\$151,706	(\$510,104)		
	Projected 12/31/14 Balance	\$383,903			Projected Balance	\$526,858	\$674,124	\$825,830	\$315,726		

2014 Budget

Park Capital Improvement

ACCOUNT NUMBER	DESCRIPTION	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 Projected	2014 BUDGET	2015 OUTLOOK	2016 OUTLOOK	2017 OUTLOOK	2018 OUTLOOK	Long-Term Outlook Notes & Comments
32-340-010	INTEREST - PARK	\$4,039	\$4,277	\$3,695	\$1,023	\$800	\$515	\$700	\$600	\$500	\$400	\$100	
32-354-070	STATE GRANT - PARK	\$0	\$0	\$33,800	\$0	\$33,800	\$0	\$33,800	\$0	\$0	\$0	\$0	
32-361-350	PRIVATE CONTRIBUTION - PARK	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
32-380-000	MISC REVENUE - PARK		\$3,117	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
32-387-000	LOT CONTRIBUTIONS - PA	\$41,250	\$22,250	\$18,250	\$19,250	\$10,000	\$23,500	\$10,000	\$10,000	\$10,000	\$8,000	\$8,000	
32-387-010	FEE IN LIEU OF LAND	\$4,899	\$3,673	\$1,225	\$612	\$2,500	\$1,225	\$2,000	\$2,000	\$1,500	\$1,000	\$1,000	
	<b>TOTAL REVENUES</b>	<b>\$50,188</b>	<b>\$33,317</b>	<b>\$56,970</b>	<b>\$20,885</b>	<b>\$47,100</b>	<b>\$25,240</b>	<b>\$46,500</b>	<b>\$12,600</b>	<b>\$12,000</b>	<b>\$9,400</b>	<b>\$9,100</b>	
32-451-300	GENERAL EXP - PARK	\$0	\$9,280	\$9,712	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
32-454-310	GENERAL PARK MAINT	\$19,117	\$0	\$0	\$2,184	\$0	\$0	\$2,000	\$0	\$0	\$0	\$0	
32-454-602	IMPROVEMENTS/COMM PARK	\$0	\$0	\$38,441	\$0	\$0	\$0	\$5,400	\$0	\$0	\$0	\$0	
32-454-603	MT PARK IMPROVEMENTS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,000	\$0	\$0	\$0	
32-454-604	DUNN BARN COMMUNITY CNTR	\$0	\$0	\$428	\$0	\$49,200	\$81,440	\$28,680	\$0	\$0	\$0	\$0	
32-454-605	TROUT RUN COMPLEX	\$1,981	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	
32-454-606	PINELAND PARK	\$0	\$0	\$46,671	\$2,522	\$0	\$0	\$0	\$0	\$14,000	\$0	\$0	
32-454-607	LORANE HOLLOW PARK	\$0	\$0	\$2,046	\$0	\$11,000	\$0	\$0	\$11,000	\$6,000	\$0	\$0	
32-454-608	FARMING RIDGE PARK	\$3,444	\$0	\$22,948	\$84,016	\$40,000	\$64,000	\$20,000	\$0	\$0	\$0	\$0	
32-454-609	TRAIL IMPROVEMENTS	\$0	\$6,243	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
32-454-703	CAPITAL PURCHASE PARK	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0	Disc Golf
32-491-000	REFUND PR YR REVENUE	\$0	\$1,250	\$0	\$2,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	<b>TOTAL EXPENSES</b>	<b>\$24,542</b>	<b>\$16,773</b>	<b>\$120,246</b>	<b>\$90,721</b>	<b>\$100,200</b>	<b>\$145,440</b>	<b>\$56,080</b>	<b>\$19,000</b>	<b>\$20,000</b>	<b>\$70,000</b>	<b>\$0</b>	
								<b>2014 BUDGET</b>	<b>2015 OUTLOOK</b>	<b>2016 OUTLOOK</b>	<b>2017 OUTLOOK</b>	<b>2018 OUTLOOK</b>	
	Beginning Balance	\$192,113					Proj Beginning Balance	\$71,913	\$62,333	\$55,933	\$47,933	-\$12,667	
	2013 Projected Receipts	\$25,240											
	2013 Projected Expenses	\$145,440	(\$120,200)				Projected Revenue	\$46,500	\$12,600	\$12,000	\$9,400	\$9,100	
	Proj. 12/31/13 Balance	\$71,913					Projected Expenses	\$56,080	\$19,000	\$20,000	\$70,000	\$0	
							Increase(Decrease)	(\$9,580)	(\$6,400)	(\$8,000)	(\$60,600)	\$9,100	
							Projected Balance	\$62,333	\$55,933	\$47,933	-\$12,667	-\$3,567	



2014 Budget

Traffic Improvement

ACCOUNT NUMBER	DESCRIPTION	2008 ACTUAL	2009 ACTUAL	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 BUDGET	2013 PROJECTED	2014 BUDGET	2015 OUTLOOK	2016 OUTLOOK	2017 OUTLOOK	2018 OUTLOOK	Long-Term Outlook Notes & Comments
37-340-010	Interest - Traffic Impr	\$3,730	\$4,549	\$4,207	\$3,819	\$784	\$500	\$300	\$130	\$120	\$110	\$100	\$90	
37-351-000	PennDOT Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
37-354-030	State Grants- Highway Improv	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
37-387-000	Developer Contributions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	<b>TOTAL REVENUES</b>	<b>\$203,730</b>	<b>\$4,549</b>	<b>\$4,207</b>	<b>\$3,819</b>	<b>\$784</b>	<b>\$500</b>	<b>\$300</b>	<b>\$130</b>	<b>\$120</b>	<b>\$110</b>	<b>\$100</b>	<b>\$90</b>	
37-402-311	Auditing Services				\$3,200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
37-438-000	Traffic Improvements	\$35,374	\$40,041	\$20,097	\$105,758	\$48,607	\$102,626	\$113,514	\$3,300	\$2,000	\$5,900	\$3,800	\$2,000	pre-emption/battery backup
	<b>TOTAL EXPENSES</b>	<b>\$35,374</b>	<b>\$40,041</b>	<b>\$20,097</b>	<b>\$108,958</b>	<b>\$48,607</b>	<b>\$102,626</b>	<b>\$113,514</b>	<b>\$3,300</b>	<b>\$2,000</b>	<b>\$5,900</b>	<b>\$3,800</b>	<b>\$2,000</b>	
									<b>2014 BUDGET</b>	<b>2015 OUTLOOK</b>	<b>2016 OUTLOOK</b>	<b>2017 OUTLOOK</b>	<b>2018 OUTLOOK</b>	
	Beginning balance	\$157,061							\$43,847	\$40,677	\$38,797	\$33,007	\$29,307	
	2013 Projected Revenues	\$300												
	2013 Projected Expenses	\$113,514	(\$113,214)											
	Balance 12/31/13	\$43,847												
									<b>Budgeted Revenue</b>	\$130	\$120	\$110	\$100	\$90
									<b>Budgeted Expenses</b>	\$3,300	\$2,000	\$5,900	\$3,800	\$2,000
									<b>Increase(Decrease)</b>	-\$3,170	-\$1,880	-\$5,790	-\$3,700	-\$1,910
									<b>Projected Balance</b>	\$40,677	\$38,797	\$33,007	\$29,307	\$27,397